

To: SEDCO Board of Directors

From: Ben Slate

Date: May 14, 2025

Re: SEDCO Board of Directors Meeting Agenda – May 14, 2025

The Syracuse Economic Development Corporation Board of Directors Meeting on Wednesday May 14, 2025, at 4:00 PM, held in One Park Place, 300 South State Street, Syracuse, NY 13202.

- I. Call Meeting to Order
- II. Roll Call
- III. Proof of Notice
- IV. Minutes

Approval of minutes from the April 10, 2025, Board Meeting.

- V. SEDCO 2024 Audit Financial Statements Presentation by Grossman St. Amour
- VI. Additional Funding Request

ARPA Community Impact Fund Requests-

Review and discussion of the loan financing requests submitted as part of the American Rescue Plan Act (ARPA) Community Impact Fund for consideration.

- 1. Miss Prissy's
- VII. Presenting New Committee Structure



PLEASE POST PLEASE POST PLEASE POST

PUBLIC MEETING NOTICE

THE SYRACUSE ECONOMIC DEVELOPMENT CORPORATION HAS SCHEDULED

Α

BOARD OF DIRECTORS MEETING

ON

Wednesday, May 14, 2025

AT 4:00 PM

IN THE BURNET EXECUTIVE CONFERENCE ROOM

LOCATED AT

SYRACUSE CITY OFFICES AT ONE PARK PLACE

300 SOUTH STATE STREET SUITE 700, SYRACUSE, NY 13202

For more information, please contact Benjmain Slate at SEDCO@syr.gov

Minutes

Syracuse Economic Development Corporation Board of Directors Meeting Thursday April 10, 2025 4:00 – 5:00 PM

Meeting was held in One Park Place, 300 South State Street, Syracuse, NY 13202

Board Members Present: Eric Ennis, Alan Holt, Sheena Solomon, Patrick Lannon, Steve Gross, Carl Thomas

Board Members Excused: Calvin Corriders, Andrew Fish, Ashanti Dickerson, Melissa Davis, Rita Paniagua

<u>Staff Present</u>: Benjamin Slate, Ted Spencer, Trecoy Boyd, Patrick Voorhies, Rafiki Fulgence, Shakira Jackson

I. Call Meeting to Order

Mr. Ennis called the meeting to order at 4:01 PM.

II. Roll Call

Mr. Ennis acknowledged that all Board Members were present except for Calvin Corriders, Andrew Fish, Ashanti Dickerson, Melissa Davis, Rita Paniagua.

III. Proof of Notice

Mr. Ennis made note acknowledging proof of notice was out in a timely manner.

IV. Minutes

Mr. Ennis and board members reviewed the meeting minutes from the February 13, 2025, Board meeting. No further discussion was held regarding the minutes and the board members present recommended for approval. Ms. Solomon made the motion to approve the request. Mr. Lannon seconded the motion. ALL BOARD MEMBERS PRESENT UNANIMOUSLY APPROVED.

V. Additional Funding Request

ARPA Community Impact Fund Requests -

Review and discussion of the loan financing requests submitted as part of the American Rescue Plan Act (ARPA) Community Impact Fund for consideration.

1. Syracuse Habitat for Humanity, Inc.

Mr. Slate provided an overview of the loan request submitted by Syracuse Habitat for Humanity, Inc, for an additional \$100,000 loan to cover unexpected construction cost overruns for critical repairs at their headquarters and ReStore location at 514 W. Genesee Street. The project includes replacing a deteriorating brick parapet and addressing significant roof damage, including asbestos abatement. Syracuse Habitat for Humanity previously received a \$100,000 SEDCO Bridge Loan backed by an ESD Capital Improvement Grant and a \$15,000 Community Foundation grant, but rising costs have necessitated further financing. Full construction plans are complete, bidding has occurred, and upon project completion, the building will be structurally sound with a long-term roof warranty.

The SEDCO team recommends approving the additional \$100,000 in funding with the following terms: \$100,000 for 10 years, a 5% interest rate with a 6-month interest-only period, bringing the total SEDCO investment to \$200,000, secured by a subordinate lien on the property repairs at their Headquarters/ReStore location.

Approval is contingent upon the first-position lending institution's consent to permit SEDCO to take a subordinate lien on the property. If the first-position lender declines, this approval becomes void, and staff must seek new authorization from the Board of Directors. Mr. Gross made the motion to approve the request. Ms. Solomon seconded the motion. **ALL BOARD MEMBERS PRESENT UNANIMOUSLY APPROVED.**

IV. Adjourn

Mr. Ennis asked for a motion to adjourn the monthly board meeting. Ms. Solomon made the motion. Mr. Thomas seconded the motion. **ALL BOARD MEMBERS PRESENT APPROVE TO ADJOURN THE MEETING**

The meeting adjourned at 4:41 PM.

SYRACUSE ECONOMIC DEVELOPMENT CORPORATION

Consolidated Financial Statements

December 31, 2024 and 2023

SYRACUSE ECONOMIC DEVELOPMENT CORPORATION Table of Contents

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of the Syracuse Economic Development Corporation

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Syracuse Economic Development Corporation (SEDCO), a component unit of the City of Syracuse, New York as of and for the years ended December 31, 2024 and 2023, and the related notes to the financial statements, which collectively comprise the Syracuse Economic Development Corporation's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Syracuse Economic Development Corporation as of December 31, 2024 and 2023, and the respective changes in financial position and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Syracuse Economic Development Corporation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

The Syracuse Economic Development Corporation's management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Syracuse Economic Development Corporation's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness
 of the Syracuse Economic Development Corporation's internal control. Accordingly, no such opinion is
 expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Syracuse Economic Development Corporation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control—related matters that we identified during the audit.

Required Supplementary Information

Accounting principles general accepted in the United States of America require that the management's discussion and analysis be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for purpose of forming an opinion on the financial statements that collectively comprise the Syracuse Economic Development Corporation's basic financial statements. The Consolidating Statement of Net Position, Consolidating Statement of Activities and Changes in Net Position and Schedule of Expenditures of Federal Awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The Consolidating Statement of Net Position and Consolidating Statement of Activities, Changes in Net Position and Schedule of Expenditures of Federal Awards are the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Consolidating Statement of Net Position and Consolidating Statement of Activities, Changes in Net Position and Schedule of Expenditures of Federal Awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

Grossman St Aman CPAs

In accordance with *Government Auditing Standards*, we have issued our report dated May 14, 2025 on our consideration of the Syracuse Economic Development Corporation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to solely describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Syracuse Economic Development Corporation's internal control over financial reporting and compliance.

Syracuse, New York May 14, 2025

SYRACUSE ECONOMIC DEVELOPMENT CORPORATION

Management's Discussion and Analysis - unaudited For the Year Ended December 31, 2024

Management's discussion and analysis (MD&A) is designed to (a) assist the reader in focusing on significant financial issues, (b) provide an overview of SEDCO's financial activity, and (c) identify changes in SEDCO's financial position for the year ended December 31, 2024. Please read it in conjunction with SEDCO's financial statements.

FINANCIAL HIGHLIGHTS

- SEDCO's total liabilities and total net position was \$1,072,482 and \$15,705,599, respectively, at the end of 2024.
- SEDCO's total net position increased by \$1,278,171 for the 2024 fiscal year. This was primarily due to ARPA income of \$1,220,993 being recognized in 2024.
- SEDCO approved 20 new loans and disbursed \$3,376,508 in loans in 2024. From all loans and notes outstanding, SEDCO received \$825,970 of principal payments and \$96,079 of interest payments on these loans.

OVERVIEW OF THE FINANCIAL STATEMENTS

SEDCO's financial statements are prepared on the accrual basis of accounting in accordance with generally accepted accounting principles. As such, revenues are recognized when earned, rather than when received, and expenses are recognized when incurred, rather than when paid. See the note to the financial statements for a summary of SEDCO's significant accounting policies.

Following the MD&A are the basic financial statements and notes of SEDCO, which are essential to a full understanding of the data contained in the financial statements. SEDCO's basic financial statements are designed to provide readers with a broad overview of SEDCO's finances, in a manner similar to a private-sector business.

The **Statement of Net Position** presents information similar to a Balance Sheet. The statement is presented in the format where assets, minus liabilities, equal net position. Assets and liabilities are presented in order of liquidity, and are classified as current and non-current. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of SEDCO is improving or deteriorating.

The **Statement of Activities and Changes in Net Position** presents information showing how SEDCO's net position changed during the year; revenues less expenses. The focus of the statement is the change in net position, which is similar to net income or loss for a business entity.

The **Statement of Cash Flows** reports net cash provided by or used by operating activities.

The **Notes to Financial Statements** provide additional information that is essential to a full understanding of the information included in the financial statements.

The entity-wide financial statements report only business-type (proprietary) activities, since none of SEDCO's activities are considered to be governmental activities supported primarily by taxes.

SYRACUSE ECONOMIC DEVELOPMENT CORPORATION Management's Discussion and Analysis - unaudited For the Year Ended December 31, 2024

Fund Financial statements – A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. SEDCO, like other component units of state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. SEDCO treats its only fund, the operating fund, as a proprietary fund, as there are no reconciling items between the government-wide financial statements as presented, and as such, no fund financial statements are presented.

Proprietary funds – Proprietary funds are used to account for essentially the same functions reported as proprietary activities in the government-wide financial statements. However, unlike the entity-wide financial statements, proprietary fund financial statements focus on current sources and uses of spendable resources, as well as in balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating SEDCO's near-term financing requirements. Because the focus of proprietary funds is narrower than that of the entity-wide financial statements, it is useful to compare the information presented for proprietary funds with similar information presented for proprietary activities in the entity-wide financial statements. By doing so, readers may better understand the long-term impact of SEDCO's near-term financing decisions.

ENTITY-WIDE FINANCIAL ANALYSIS

As noted earlier, net position may serve over time as a useful indicator of SEDCO's financial position. In the case of SEDCO, assets exceeded liabilities by \$15,705,599 as of December 31, 2024. A significant portion of the net position is with a mortgage note receivable from Dey's totaling \$4,290,185 and with other loans outstanding totaling \$9,827,164.

The majority of SEDCO's assets are from notes receivable with one developer for the Dey's building project totaling \$4,290,185. The terms of the original note have been modified to interest only payments in 2024 as the building owners are currently renovating the building to convert underutilized commercial space into residential space.

SEDCO provides low cost, fixed asset financing for commercial businesses operating in the City of Syracuse. Total loans outstanding was \$9,827,164 as of December 31, 2024. During fiscal year 2024, SEDCO disbursed new loans totaling \$3,376,508 throughout the City of Syracuse.

SEDCO's revenues are primarily from ARPA income and interest earnings on outstanding loans. ARPA revenue and interest earnings totaled \$1,220,993 and \$96,079, respectively for the year ended December 31, 2024. Expenses totaling \$185,414 primarily relate to SEDCO carrying out its mission of providing loans and providing other economic assistance throughout the City of Syracuse.

SYRACUSE ECONOMIC DEVELOPMENT CORPORATION Management's Discussion and Analysis - unaudited For the Year Ended December 31, 2024

The following are summarized versions of the government-wide financial statements for the three years ended December 31:

Statements of Net Position										
	2024	2023	2022							
Cash and cash equivalents	\$ 2,050,112	\$ 4,205,478	\$ 1,114,354							
Restricted cash	250,000	250,000	5,603,621							
Grant receivable - City of Syracuse	360,620	360,620	360,620							
Loans receivable	9,827,164	7,276,626	5,722,472							
Notes receivable	4,290,185	4,290,185	4,290,185							
Total assets	\$ 16,778,081	\$ 16,382,909	\$ 17,091,252							
Escrows and accounts payable	\$ 611,216	\$ 717,622	\$ 566,548							
Deferred federal monies	461,266	1,237,859	3,161,799							
Total liabilities	\$ 1,072,482	\$ 1,955,481	\$ 3,728,347							
Net Position	\$ 15,705,599	\$ 14,427,428	\$ 13,362,905							

Statements of Activities and Changes in Net Position

	2024	2023	2022
Revenue:			
Grant and contribution revenue	\$ 12,015	\$ 34,000	\$ 28,200
Interest income - loans and notes	135,406	130,492	147,134
Interest income - bank	95,171	84,840	11,032
ARPA income	1,220,993	1,889,940	2,689,067
Other income			20
Total revenue and other support	1,463,585	2,139,272	2,875,453
Expenses:			
Salaries and outside services	135,688	138,296	80,757
Grant program - CDBG	-	34,000	28,200
Allowance for credit losses	-	500,000	-
Loan / grant conversion	-	312,973	-
Other expenses	49,726	89,480	76,295
Total expenses	185,414	1,074,749	185,252
Change in net position	1,278,171	1,064,523	2,690,201
Net position - beginning of year	14,427,428	13,362,905	10,672,704
Net position - end of year	\$ 15,705,599	\$ 14,427,428	\$ 13,362,905

SYRACUSE ECONOMIC DEVELOPMENT CORPORATION Management's Discussion and Analysis - unaudited

For the Year Ended December 31, 2024

REQUEST FOR INFORMATION

This financial report is designed to provide readers with a general overview of SEDCO's finances. If you have questions about this report or need additional information, contact SEDCO's board at the Syracuse Economic Development Corporation, 300 South State Street, Suite 700, Syracuse, NY 13202. You may also obtain information via SEDCO's web site located on the City of Syracuse, New York website at: http://www.syr.gov/Boards-and-commissions/Municipal-Boards/SEDCO-Overview

SYRACUSE ECONOMIC DEVELOPMENT CORPORATION Consolidated Statements of Net Position

		December 31,				
		2024		2023		
ASSE	TS	_				
Current Assets:						
Cash and cash equivalents	\$	2,050,112	\$	4,205,478		
Restricted cash		250,000		250,000		
Grant receivable - City of Syracuse		360,620		360,620		
Loans receivable		1,942,463		1,441,936		
Notes receivable		500,000		500,000		
Total current assets		5,103,195		6,758,034		
Loans receivable, net		7,884,701		5,834,690		
Notes receivable, net		3,790,185		3,790,185		
	\$	16,778,081	\$	16,382,909		
LIABILITIES AND	NET POSITION					
Current Liabilities:						
Escrows and accounts payable	\$	611,216	\$	717,622		
Deferred federal monies		461,266		1,237,859		
Total current liabilities		1,072,482		1,955,481		
Net Position:						
Unrestricted		15,455,599		14,177,428		
Restricted - Grow America Fund		250,000		250,000		
Total Net Position		15,705,599		14,427,428		
. 5 (4) (100) 5 (100)	\$	16,778,081	\$	16,382,909		
	<u> </u>	10,770,001	<u> </u>	10,302,303		

SYRACUSE ECONOMIC DEVELOPMENT CORPORATION Consolidated Statements of Activities and Changes in Net Position

	Year Ended December 31,				
	2024	2023			
REVENUE					
Grant and contribution revenue	\$ 12,015	\$ 34,000			
Interest income - loans and notes	135,406	130,492			
Interest income - bank	95,171	84,840			
ARPA income	1,220,993	1,889,940			
Total revenue	1,463,585	2,139,272			
EXPENSES					
Professional fees	30,073	28,544			
Grant program - CDBG	-	34,000			
Salaries and outside services	135,688	138,296			
Benefits expenses	4,628	50,854			
Other expenses	15,025	10,082			
Allowance for credit losses	-	500,000			
Loan / grant conversion	-	312,973			
Total expenses	185,414	1,074,749			
Change in net position	1,278,171	1,064,523			
Net position at beginning of year	14,427,428	13,362,905			
Net position at end of year	\$ 15,705,599	\$ 14,427,428			

SYRACUSE ECONOMIC DEVELOPMENT CORPORATION Consolidated Statements of Cash Flows

	Year Ended December 31,				
		2024		2023	
Cash flows from operating activities					
Inflows					
Interest payments	\$	230,577	\$	215,332	
Loan payments - principal		825,970		195,678	
Proceeds from American Rescue Plan Act agreement		444,400		-	
Grant and contribution proceeds		12,015		-	
Outflows					
Services and employees		(236,909)		(187,811)	
Loans issued		(3,431,419)		(2,485,696)	
Net cash provided by (used in) operating activities		(2,155,366)		(2,262,497)	
Cash at beginning of year		4,455,478		6,717,975	
Cash at end of year	\$	2,300,112	\$	4,455,478	
Reconciliation of change in net position to cash					
provided by operating activities					
Change in net position	\$	1,278,171	\$	1,064,523	
Allowance for credit losses		-		500,000	
Deferred income		(776,593)		(1,923,940)	
Changes in operating assets and liabilities:					
Loans receivables		(2,550,538)		(2,054,154)	
Accounts payable and commitment fees		(106,406)		151,074	
Net cash provided by (used in) operating activities	\$	(2,155,366)	\$	(2,262,497)	

1. Nature of the Organization and Significant Accounting Policies

Nature of the Organization

The Syracuse Economic Development Corporation (SEDCO) is a not-for-profit corporation established in 1979 to assist the City of Syracuse (City), New York in its efforts to foster joint public/private development ventures in the City. SEDCO has been granted tax-exempt status under Section 501(c)(3) of the Internal Revenue Code. The Internal Revenue Service has determined that SEDCO is not a private foundation. SEDCO is treated as a component unit by the City of Syracuse and is integral to the overall economic development plans of the City.

The basic financial statements of SEDCO have been prepared in accordance with accounting principles generally accepted in the United States of America as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. SEDCO is a proprietary fund, and, therefore, includes only business-type activities. There are no differences between a) net position and fund balances, and b) changes in net position and changes in fund balances, and, therefore, no reconciliation schedules of these items are included in this report.

Principles of Consolidation

The accompanying consolidated financial statements include the accounts of SEDCO and its wholly owned subsidiaries Deys Centennial Plaza, Inc. and Deys Centennial Plaza Limited Partnership. All significant intercompany accounts and transactions have been eliminated in the consolidation.

Basis of Presentation

SEDCO is considered a governmental entity for accounting and financial reporting purposes. The financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America as applied to government units. The governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

Government-wide financial statements include the Statement of Net Position, the Statement of Activities and Changes in Net Position, and the Statement of Cash Flows. These statements report financial information for SEDCO as a whole. SEDCO has determined that all of its activities are business-type, which are predominantly financed with fees and loan repayments from external parties.

The Statement of Activities and Changes in Net Position reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include charges for services and grants and contributions. These revenues are subject to externally imposed restrictions to these program uses.

1. Nature of the Organization and Significant Accounting Policies (continued)

Use of Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Lending Activities

SEDCO considers its lending activities, described in Note 2, as operating activities for purposes of the Statement of Cash Flows. SEDCO considers itself to be a single function agency, with all of its expenses incurred for economic development loaning activities. Management and general and fundraising expenses are immaterial and are not segregated in the financial statements.

Grow America Fund

The National Development Council (NDC) is a national nonprofit established in 1969. NDC's work focuses on homes, jobs and community. The Grow America Fund is a national small business lending program administered by NDC. NDC operates as a community development lender to support the creation of jobs and the expansion of eligible small businesses in underserved communities, particularly minority and women-owned businesses. NDC loans are partially guaranteed by the U.S. Small Business Administration. SEDCO began participating in the Grow America Fund in 2017 with an initial contribution of \$250,000. SEDCO is required to contribute another \$250,000, as shown as restricted in the Statement of Net Position, after program loans in the Fund exceed \$1,000,000. A total of \$975,000, as of December 31, 2024 and 2023, of Grow America Fund program loans have been made with \$25,000 of lending capacity remaining. There were no contributions made by SEDCO in 2024 or 2023.

Cash and Cash Equivalents

The corporation considers all short-term investments purchased with an original maturity of three months or less to be cash equivalents. At various times during the year, SEDCO's cash and cash equivalents balances exceeded the federally insured limits of \$250,000. At December 31, 2024 and 2023, SEDCO's uninsured cash and cash equivalents balances totaled approximately \$1,426,600 and \$3,771,300 respectively. Restricted cash represents monies restricted for agreements and other specified purposes in accordance with the terms and conditions of such agreements and contracts.

2. Loan Activities

SEDCO's major activities involve the loaning of funds for commercial businesses in the City of Syracuse, New York. For the years ended December 31, 2024 and 2023, SEDCO issued new loans totaling \$3,376,508 and \$2,562,805, respectively.

3. Loans Receivable and Allowance for Credit Losses

SEDCO provides financial assistance to businesses and other local economic development entities in the City of Syracuse as a means of supporting business expansion and job creation. One form of financial assistance is loans. Since all the loans are to businesses and other entities within the City of Syracuse, all such loans are concentrated geographically in the City of Syracuse. The ability of the borrowers to honor their loans is dependent on the real estate and general economic conditions in the City of Syracuse and surrounding communities. Loans are reported at their outstanding unpaid principal balances, net of an allowance for credit losses. Interest income is not accrued for past due principal balances. Loan origination fees, if any, are received at closing. Interest rates range from 0% to 5% on loans.

The allowance for credit losses is management's estimate of losses inherent in the loan portfolio and is recorded as a reduction of loans. Management performs a monthly evaluation of the adequacy of the allowance. The allowance is based on past loan loss experience, past delinquency rates and subsequent recoveries. For the years ended December 31, 2024 and 2023 an allowance for credit losses of \$500,000 was recorded.

Loans are concentrated solely in the City of Syracuse. SEDCO considers a concentration of loans that are equal to or greater than 5% of the total loans outstanding. A summary of such concentrations is as follows:

Borrower	2024		2023
Α	\$ 2,102,558	20%	\$ 2,135,961 27%
В	-	0%	650,000 8%
С	1,000,000	10%	- 0%
All others	7,224,606	70%	4,990,665 64%
Total	\$ 10,327,164	100%	\$ 7,776,626 100%

Borrower A – This borrower consists of three separate loans. Loan A is a \$908,099 loan with an annual interest rate of 5%. Beginning on November 1, 2014, equal monthly principal and interest payments are due over a 30 year period. Loan B is a \$600,000 loan with an annual interest rate of 1%. Beginning on May 1, 2015, monthly principal and interest payments of \$1,500 are required for 20 years with a balloon payment due in May 2035 for \$352,685. Loan C is \$1,000,000 with an annual interest rate of 0%. The loan began repayment on September 1, 2008 at an amount of \$833 per month over a 30-year period with a balloon payment of \$700,834 due August 2038. All three loans are secured by a mortgage on the borrower's property.

Borrower B – This loan was for \$650,000 and has an annual interest rate of 3%. The total amount of the loan is due on the earlier of ten days after the Borrower's receipt of the grant funds from the Dormitory Authority of the State of New York, or May 1, 2024. The loan was paid in full during 2024.

Borrower C – This loan is for \$1,000,000 and has an annual interest rate of 3%. The total amount of the loan and interest is due on April 30, 2025.

3. Loans Receivable and Allowance for Credit Losses (continued)

SEDCO also issues loans as in substance grants provided to borrowers which are generally only payable if terms and conditions of such loans are not adhered to. If the terms and conditions of such loans are adhered to, the principal and interest will generally be forgiven. These types of loans are not considered loans for purposes of the financial statements and are excluded from the \$9,827,164 and \$7,776,626 of loans outstanding as of December 31, 2024 and 2023, respectively.

A summary of such loans/grants as of December 31 is as follows:

Borrower/Grantee	2024		2023		
А	\$ 460,020	64%	\$	511,134	71%
В	-	0%		10,000	1%
All others	262,181	36%		262,181	36%
	\$ 722,201	100%	\$	783,315	108%

A summary of the activity of these loans/grants for the year ended December 31 is as follows:

	Reclassifed									
1,	/1/2024	Ne	ew		from				12	/31/2024
B	eginning	Issua	ances		Loans		De	ductions		Ending
\$	783,315	\$	-	\$		-	\$	(61,114)	\$	722,201

Borrower A – The loan was for \$1,022,274 and bears interest of 2.4%. Annual payments of principal and interest are due each February 28th for 20 years, beginning February 28, 2014. Payments are only required if the borrower has sufficient cash flow from the property based on terms and conditions of the loan. The amount of principal to forgive is \$51,114 each year. As of December 31, 2024, cumulative principal of \$562,254 has been forgiven in accordance with the terms and conditions of the loan.

Borrower B – The loan was for \$160,000 and bears interest of 12%. Provided there are no events of default of sale of the property associated with the property the loan is forgiven at a rate of \$10,000 a year for 16 years. As of December 31, 2024, cumulative principal of \$160,000 has been forgiven in accordance with the terms and conditions of the loan.

All others - These grants are only repayable from the grantee if the grant conditions established by SEDCO are not adhered to during the course of the grant period.

4. Notes Receivable

SEDCO was the owner of Deys Centennial Plaza and established Deys Centennial Plaza Limited Partnership (DCPLP) to complete rehabilitation of the land and buildings.

In December 2009, the Deys Centennial Plaza Project was sold to developers. Two notes totaling \$5,500,000, both which bear interest at 3% were issued to the developers.

In September 2021, the notes receivables were restructured into one note in the amount of \$4,290,185 and reissued by SEDCO. The terms of the note were restructured as follows:

- a) Interest only payments of \$3,575 commencing November 1, 2021, and continuing on the first day of each consecutive month through April 1, 2023
- b) On or before April 1, 2023, the borrower shall make a principal payment in the amount of \$500,000
- c) Interest only payments of \$3,159 commencing May 1, 2023, and continuing on the first day of each consecutive month through October 1, 2031
- d) At maturity or the earlier acceleration of the note, the borrower shall pay the entire principal balance plus all accrued and unpaid interest and fee.

For the years ended December 31, 2024 and 2023 SEDCO received interest income of \$39,327 and \$42,902, respectively. The borrower failed to make principal payments in accordance with the restructured terms in 2024 or 2023. The Organization is currently working with the borrower to receive payment.

The amount due on the notes is as follows:

Total
\$ 537,902
37,902
37,902
37,902
37,902
3,859,672
\$ 4,549,182
\$

The loan is secured through a subordinate mortgage on the property and guarantees from the borrowers.

5. Escrow Payable

Escrow payable represents amounts held by SEDCO on behalf of borrowers. The payable is reduced as the money is released to pay authorized disbursements on behalf of the borrower. The payables were \$567,954 and \$622,865 as of December 31, 2024 and 2023, respectively.

6. Grants and Deferred Income

SEDCO periodically receives monies from the City of Syracuse (the "City") for certain programs administered by SEDCO. These programs contain eligibility requirements for which SEDCO must meet. Monies received in advance of meeting these eligibility requirements are recorded as deferred revenue in these financial statements.

- 1) Community Development Block Grant (CDBG) Entitlement Program
 This program is authorized under Title I of the Housing and Community Development Act (HCDA) of
 1974, as amended. On March 27, 2020, the Coronavirus Aid, Relief, and Economic Security (CARES) Act
 provided an emergency supplemental appropriation of CDBG funding for states, entitlement
 communities, and insular areas. This appropriation, referred to as CDBG-CV program funds, to
 distinguish it from the annual formula CDBG program, is to be used similarly as annual formula grants,
 but specifically to prevent, prepare for, and respond to the coronavirus. SEDCO received grants totaling
 \$500,000 from the City pertaining to the CDBG-CV program funds. As of December 31, 2024 SEDCO's
 cumulative eligible and allowable costs totaled \$483,134. The grant expenditures are subject to various
 federal regulations as required by the Department of Housing and Urban Development, under CFDA
 14.218. These regulations impose a 6-year period of performance, therefore SEDCO must expend the
 remaining funds by August 2027.
- 2) Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) A purpose of the CSLFRF was to provide direct payments to eligible entities to respond the public health emergency, COVID-19 or its negative economic impacts, including providing assistance to households, small businesses, nonprofits, and impacted industries. These funds are subject to various federal regulations as required by the U.S. Treasury Department, under CFDA 21.027.

SEDCO received the following monies from the City, subject to CSLFRF regulations:

- A) \$4,000,000 to establish a series of loan programs designed to provide direct assistance to small business and economic development purposes. The program loans will vary from \$5,000 to \$200,000, with funds to be used for purposes including working capital and adaptive business operations due to shifting marketing conditions, as well as real estate development, commercial district revitalization, and job creation opportunities. SEDCO's loan programs are as follows: (1) Microenterprise loans (up to \$5,000), (2) Small business loans (up to \$25,000) and (3) Community impact loans (up to \$200,000).
- B) \$444,400 to establish a Small Business Loan Fund to support minority and women-owned business enterprise (MWBE) firms working with the City of Syracuse and Onondaga County Office of Minority Affairs One Stop Initiative. The loan program will provide direct assistance to small business and economic development purposes with loans varying up to \$50,000.

7. Income Taxes

SEDCO is a not-for-profit corporation exempt from taxation under Section 501(c)(3) of the Internal Revenue Code, and has been classified as an organization that is not a private foundation under Section 509(a) of the Code. SEDCO also believes none of its activities are subject to unrelated business income tax; therefore, no provision for such income tax has been made in the financial statements for the years ended December 31, 2024 and 2023. SEDCO has no uncertain tax positions that qualify for either recognition or disclosure in the financial statements. It is SEDCO's policy to recognize any interest and penalties in the provision for taxes. SEDCO's tax returns are subject to examination by taxing authorities for a period of three years from the date they are filed.

Under provisions of the Internal Revenue Code, companies that are treated as partnerships (Deys Centennial Plaza and Deys Centennial Plaza Limited Partnership (Deys Entities)) are not subjected to income taxes, and any income or loss realized is taxed to the individual members. Accordingly, no provisions for federal income taxes appear in the financial statements.

8. Related Parties

SEDCO's offices and accounting personnel are furnished and paid by the primary government, the City of Syracuse, New York. The City of Syracuse allocates salaries and benefits for employees of the City that work on behalf of the Corporation. These salaries and benefits are included in salaries & outside services and benefits expense and totaled \$140,316 and \$189,150, respectively for the years ended December 31, 2024 and 2023. Amounts due to or from the City of Syracuse are ordinarily settled in the current fiscal year.

9. Subsequent Events

In preparing the financial statements, management of SEDCO has evaluated events and transactions for potential recognition or disclosure through May 14, 2025, the date the financial statements were available to be issued. There were no material subsequent events that required recognition or additional disclosure in these financial statements.



SYRACUSE ECONOMIC DEVELOPMENT CORPORATION

Consolidating Statement of Net Position December 31, 2024

ASSETS	De	cuse Economic evelopment orporation		Dey's entennial Plaza Limited	Ce	Dey's entennial Plaza Inc.	Intercompany Eliminations	Consolidated Total
Current Assets:								
Cash and cash equivalents	\$	1,742,220	\$	178,594	\$	129,298	\$ -	\$ 2,050,112
Restricted cash		250,000		-		-	_	250,000
Grant receivable - City of Syracuse		360,620		-		-	-	360,620
Loans receivable		1,942,463		-		-	-	1,942,463
Notes receivable		500,000				_		500,000
Total current assets		4,795,303		178,594		129,298		5,103,195
Loans receivable, net Notes receivable, net	\$	7,884,701 3,790,185 16,470,189	\$	- - 178,594	\$	- - 129,298		7,884,701 3,790,185 \$ 16,778,081
LIABILITIES AND NET POSITION								
Current Liabilities:	_		_		_			
Escrows and accounts payable	\$	611,216	\$	-	\$	-	\$ -	\$ 611,216
Deferred federal monies		461,266		-		-	-	461,266
(Receivable) / Payable to Syracuse Economic Development Corporation		(287,416)		162,239		125,177	·	
Total current liabilities		785,066		162,239		125,177	·	1,072,482
Total liabilities		785,066		162,239		125,177	·	1,072,482
Net Position:								
Unrestricted		15,435,123		16,355		4,121	-	15,455,599
Restricted - Grow America Fund		250,000		-		_		250,000
Total Net Position		15,685,123		16,355		4,121		15,705,599
	\$	16,470,189	\$	178,594	\$	129,298	\$ -	\$ 16,778,081

SYRACUSE ECONOMIC DEVELOPMENT CORPORATION Consolidating Statement of Activities and Changes in Net Position For the Year Ended December 31, 2024

	Syracuse Economic Development Corporation	Dey's Centennial Plaza Limited	Dey's Centennial Plaza Inc.	Intercompany Eliminations	Consolidated Total
REVENUE					
Grant and contribution revenue	\$ 12,015	\$ -	\$ -	\$ -	\$ 12,015
Interest income - loans and notes	135,406	-	-	-	135,406
Interest income - bank	95,171	-	-	-	95,171
ARPA income	1,220,993	<u> </u>	<u> </u>		1,220,993
Total revenue	1,463,585	-			1,463,585
EXPENSES					
Professional fees	30,023	25	25	-	30,073
Salaries and outside services	135,688	-	-	-	135,688
Benefits expenses	4,628	-	-	-	4,628
Other expenses	14,837	94	94	-	15,025
Total expenses	185,176	119	119		185,414
Change in net position	1,278,409	(119)	(119)	-	1,278,171
Net position at beginning of year	14,406,714	16,474	4,240	-	14,427,428
Net position at end of year	\$ 15,685,123	\$ 16,355	\$ 4,121	\$ -	\$ 15,705,599

SYRACUSE ECONOMIC DEVELOPMENT CORPORATION

Schedule of Expenditures of Federal Awards For the Year Ended December 31, 2024

Federal Grantor / Pass-Through Grantor / Program or Cluster Title	Federal CFDA Number	Pass Through Entity Identifying Number	Federal penditures
U.S. Department of the Treasury			
Passed through City of Syracuse:			
Coronavirus State and Local Fiscal Recovery Funds	21.027	Not applicable	\$ 1,220,993
Total Expenditures of Federal Awards			\$ 1,220,993

SYRACUSE ECONOMIC DEVELOPMENT CORPORATION Notes to the Schedule of Expenditures of Federal Awards For the Year Ended December 31, 2024

1. Basis of Presentation

The accompanying schedule of expenditures of federal awards (SEFA) presents the activity of federal award programs administered by Syracuse Economic Development Corporation (SEDCO), which is described in Note 1 to SEDCO's accompanying financial statements. Federal awards that are included in the schedule may be received directly from federal agencies, as well as federal awards that are passed through from other government agencies. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the financial statements. CFDA numbers and pass-through numbers are provided, when available.

2. Summary of Significant Accounting Policies

The accompanying schedule of expenditures of federal awards is a summary of the activity of SEDCO's federal award programs and presents transactions that are included in the financial statements of SEDCO, as required by accounting principles generally accepted in the United States of America. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

3. Indirect Cost Rate

Indirect costs are included in the reported expenditures to the extent they are included in the federal financial reports used as the source for the data provided. SEDCO has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance. Matching costs (SEDCO's share of certain program costs) are not included in the reported federal expenditures



May 14, 2025

Memorandum To: **SEDCO** Board of Directors

Re: Miss Prissy's, LLC | SEDCO Community Impact Fund Request

Staff Recommendation: \$90,000

Borrower Background:

Miss Prissy's is a restaurant that first opened its doors in the Salt City Market, located at 484 Salina Street in Syracuse, New York. The business was originally established as a general partnership in 2017. In February 2020, it transitioned into a Limited Liability Company (LLC), and by 2023, Miss Prissy's achieved certification as a New York State Minority- and Women-Owned Business Enterprise (MWBE). By 2024, the owners recognized that the restaurant had outgrown its modest 440-square-foot space in the Salt City Market. To support continued growth and meet increasing customer demand, they began seeking a larger location. A new and expanded space would allow the business to operate on a more flexible schedule, extending its daily hours and enabling it to offer an expanded menu. It would also eliminate certain operational limitations—such as restrictions on alcohol and coffee sales—providing greater autonomy and opportunities for increased revenue.

As members of the SEDCO Board may recall, Miss Prissy's was originally approved for a loan of \$200,000 from SEDCO, which was approved and closed in April 2024. Since that time, construction on the new restaurant has started, and the project has experienced additional cost overruns, and delays that have stalled the restaurant from being completed and opening. City staff have been working with the borrower and other stakeholders, including Onondaga County, the landlord/building owner, and the general contractor on the project, in order to proceed and completing the work needed for the restarting to finally open. In order to achieve this however, the project is seeking additional loan financing from SEDCO to fill the remaining gap needed for the new Miss Prissy's location to open.

Proposed Project:

In 2024, Miss Prissy's began construction on a new location at 431 South Warren Street in downtown Syracuse. The new 3,000-square-foot storefront is designed to include a fully equipped commercial kitchen, a modern bar area, and dedicated space for hosting private events—marking a significant expansion from their previous 440-square-foot setup at the Salt City Market.

However, during the course of construction, the project encountered substantial cost overruns, leading to an eight-month halt in progress. Due to these cost overruns and lack of available funds to pay for ongoing renovation work, construction paused in November 2024. These unforeseen expenses have created a funding shortfall that has stalled completion of the space. In response, the borrower has actively explored alternative sources of financing to bridge the gap. At this time, Miss Prissy's is seeking an additional \$90,000 to cover the remaining costs and bring the project to completion.

Due to the ongoing construction delays and financial constraints, the business has significantly scaled back operations and is only able to fulfill occasional catering orders, which are dependent on the availability of a rented commercial kitchen space for food preparation and cooking.

SEDCO Loan Request:

The borrower is requesting an additional \$90,000 in financing to close the remaining funding gap, bringing the total loan amount to \$290,000 that would be invested by SEDCO. The proposed loan will carry a fixed interest rate of 3%, with a 10-year term, with 12 months interest only and amortization over 10 years. Under these terms, the loan will include a balloon payment at maturity, with an estimated remaining balance of approximately \$33,000 at maturity.

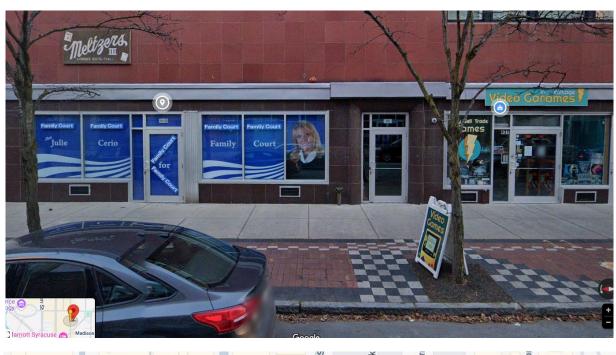
As part of this request, SEDCO will also restructure the borrower's original loan. This restructuring will include amending the payment schedule to begin upon disbursement of the new funds and updating the loan's maturity date to align with the new terms. The intent is to consolidate repayment obligations under a unified structure that supports the borrower's path to stabilization and growth.

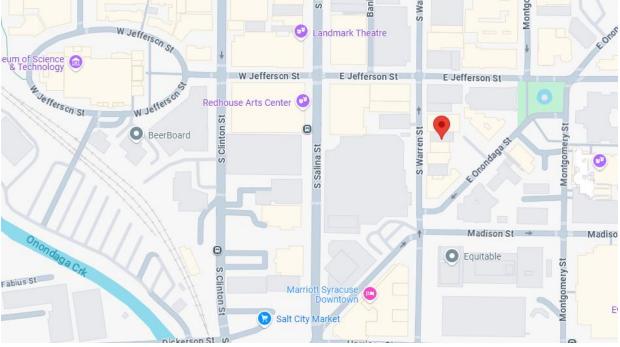
Collateral:

SEDCO will continue to hold while also increasing the amount on it's subordinate lien through a UCC filing on all furniture, fixtures, and equipment purchased with the loan proceeds for capital improvements. In addition, SEDCO will continue and increase its security position by reinforcing personal guarantees from D. Glen and C. Thornton

Location:

Miss Prissy's new venue will be a 3,000 sq ft with a fully kitchen, bar and dining area located at 431 South Warren Street in downtown Syracuse.





SOURCES & USES:

Uses

Security System Working Capital Licenses Contingency	\$20,000.00 \$50,000.00 \$15,000.00 \$15,000.00
Security System Working Capital	\$20,000.00 \$50,000.00
Security System	\$20,000.00
• •	
	T = ,
Commercial Kitchen Equipment	\$178,000.00
Furniture and Fixtures	\$29,000.00
Construction (Remaining Work to Complete)	\$134,249.00
Construction Completed	\$475,751.00
	Construction (Remaining Work to Complete) Furniture and Fixtures

Sources

	Total Investment	\$917,000.00
6	SEDCO Financing	\$290,000.00
5	Syracuse Cooperative FCU	\$220,000.00
3	Owner Equity	\$32,000.00
2	Property Owner Upgrades	\$200,000.00
1	Grant Funds -	\$175,000.00
	2	\$475.000.0

Recommendation:

Miss Prissy's request for additional financing will allow the borrower to complete construction, enabling the business to fully transition from its previous 440-square-foot market stall to a standalone, full-service restaurant. The completion of this project will reactivate a vacant downtown storefront and create several new jobs, while directly supporting SEDCO's mission of economic revitalization and MWBE support. The structure of the loan will provide Miss Prissy's with the capability to open this new storefront and position the business for long term sustainability and growth

Based on the analysis presented, the SEDCO team is recommending the loan to be approved as stated. Terms for the loan are as follows: a fixed interest rate of 3%, with a 10-year term, with 12 months interest only and amortization over 10 years. Under these terms, the loan will include a balloon payment at maturity, with an estimated remaining balance of approximately \$33,000 at maturity.

SEDCO Committee Breakdown									
Board Member	Professionall Services	Hospitality	C&I/CRE	DBE One Stop	Total Committee				
Eric Ennis - President	х	Х	Х	х	4				
Alan Holt - Member	Х		Х		2				
Andrew Fish - Member			Х	х	2				
Ashanti Dickerson - Member		Х		х	2				
Calvin Corrider - Member	Х	Х			2				
Carl Thomas - Member			Х	х	2				
Melissa Davis - Member	Х	Х			2				
Patrick Lannon - Member	Х		Х		2				
Rita Paniagua - Member	Х	Х			2				
Sheena Solomon - Secretary		Х		х	2				
Stephen Gross - Member			Х	х	2				
Total - Members	6	6	6	6					