SYRACUSE URBAN RENEWAL AGENCY (A Blended Component Unit of the City of Syracuse, New York)

> Basic Financial Statements as of June 30, 2019 Together with Independent Auditor's Report and *Government Auditing Standards* Report



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INDEPENDENT AUDITOR'S REPORT

December 18, 2019

To the Board of Directors of the Syracuse Urban Renewal Agency

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and the governmental fund of Syracuse Urban Renewal Agency (SURA), a blended component unit of the City of Syracuse, New York, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise SURA's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audit contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

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We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

INDEPENDENT AUDITOR'S REPORT

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and major fund of the Corporation, as of June 30, 2019, and the respective changes in financial position thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Budgetary Comparison Information, Schedule of Changes in Total Other Postemployment Benefit (OPEB) Liability and Related Ratios, Schedule of Proportionate Share of Net Pension Liability and Schedule of Contributions-Pension Plans be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards,* we have also issued our report December 18, 2019, on our consideration of the SURA's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of SURA's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering SURA's internal control over financial reporting and compliance.

Other Reporting Required by New York State Public Authorities Law

In accordance with New York State Public Authorities Law, we have also issued our report dated December 18, 2019 on our consideration of SURA's compliance with Section 2925(3)(f) of the New York State (NYS) Public Authorities Law. The purpose of that report is to describe anything that came to our attention that caused us to believe SURA failed to comply with SURA's Investment Guidelines, the NYS Comptroller's Investment Guidelines and Section 2925 of the NYS Public Authorities Law (collectively, the Investment Guidelines).

Management's Discussion and Analysis (Unaudited) Required Supplementary Information For the Year Ended June 30, 2019

Our discussion and analysis of Syracuse Urban Renewal Agency's (SURA's) financial performance provides an overview of SURA's financial activities for the fiscal year ended June 30, 2019.

Please read it in conjunction with SURA's financial statements, including the notes to the financial statements. In this discussion and analysis, all amounts are expressed in millions of dollars, unless otherwise indicated.

FINANCIAL HIGHLIGHTS

SURA's total net position decreased by approximately \$.8 because of this years operations. The fund balance of the governmental fund activities decreased by approximately \$.03

During the year, SURA had program revenues that were approximately \$.8 less than total program expenses. Program revenues were approximately \$5.1 and \$5.4 million for the years ended June 30, 2019 and 2018, respectively. Program expenses were \$6.4 and \$5.9 for the years ended June 30, 2019 and 2018, respectively.

In SURA's governmental fund, revenues were \$5.1 million at June 30, 2019 and \$5.5 million at June 30, 2018. Expenditures were \$5.1 million at June 30, 2019 and \$5.7 million at June 30, 2018.

USING THIS ANNUAL REPORT

This annual report consists of a series of financial statements. The Statement of Net Position and Statement of Activities and Changes in Net Position provide information about the activities of SURA as a whole and present a longer-term view of SURA's finances. For governmental activities, these statements tell how these services were financed in the short term as well as what remains for future spending.

Government-Wide Financial Statements

This section attempts to illustrate whether SURA is better off or worse off because of the year's activities. The Statement of Net Position and the Statement of Activities and Changes in Net Position report information about SURA as a whole and about its activities in a way that allow the user to determine if SURA's financial condition has improved or deteriorated in comparison with the previous fiscal year. These statements include all assets and liabilities using the *accrual basis of accounting*, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report SURA's *net position*. You can think of SURA's net position, the different between assets (what the citizens own) and liabilities (what the citizens owe) as one way to measure SURA's financial health, or *financial position*. Over time, *increases* or *decreases* in SURA's net position is one indicator of whether its *financial health* is improving or deteriorating.

Management's Discussion and Analysis (Unaudited) Required Supplementary Information For the Year Ended June 30, 2019

The Statement of Net Position and the Statement of Activities and Changes in Net Position present financial information about SURA's activities, which are governmental. Governmental activities are financed with grant revenue.

Governmental Fund Financial Statements

A governmental entity can have various types of funds, such as governmental and proprietary. SURA has one fund, a special revenue fund, which is a governmental fund.

Governmental funds focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called *modified accrual* accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed *short-term view* of the SURA's general government operations and the basic services it provides. Governmental fund information helps one determine whether there are more or fewer financial resources that can be spent in the near future to finance SURA's programs. We describe the relationship (or differences) between governmental *activities* (reported in the Statement of Net Position and the Statement of Activities and Changes in Net Position) and governmental funds in a reconciliation accompanying the fund financial statements.

THE SYRACUSE URBAN RENEWAL AGENCY AS A WHOLE

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. Total net position was a [deficit/surplus] of \$19.2 at June 30, 2019.

NET POSITION

	2019		2018	
Total assets and deferred outflows of resources	\$	4.1	\$	3.5
Long-term liabilities (OPEB and Pension) Other liabilities and deferred inflows of resources	\$	20.3 3.8	\$	19.4 3.3
Total liabilities and deferred inflows	\$	24.1	\$	22.7
Net position: Restricted	\$	(20.0)	\$	(19.2)

2010

2010

The primary cause for the deficit in restricted net position is the requirement that municipalities report a liability for the unfunded cost of providing post-employment benefits to employees. For SURA, this represents the probable cost of providing subsidized health insurance for retirees combined with the potential for currently active employees to receive this benefit. This calculation was performed by an independent actuarial firm to arrive at a potential total liability for the potential benefit to be paid out based on the life expectancy of the present retired and active employee pool. This figure represents the total estimated cost of providing the benefit to all employees over many years. The amount reported for this liability at June 30, 2019 was \$19 million.

Management's Discussion and Analysis (Unaudited) Required Supplementary Information For the Year Ended June 30, 2019

SURA'S FUNDS

As noted earlier, SURA uses fund accounting. The focus of SURA's governmental *fund* is to provide information on near-term inflows, outflows and balances of *spendable* resources. Such information is useful in assessing SURA's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending as of the end of the fiscal year.

As of the end of the current fiscal year, SURA's governmental fund reported ending fund balance of \$.58, which is a 6% decrease (\$.04) from last year's total of \$.62. The entire fund balance is restricted as of June 30, 2019

BUDGET

SURA's budget for the year ended June 30, 2019 includes estimated revenues of approximately \$5.70 and annual appropriations of approximately \$5.71. The actual performance of the fund resulted in a fund deficit for the current year of \$.36, compared to a budgeted deficit of \$.10.

CONTACTING THE AGENCY'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, investors, and creditors with a general overview of the finances of the Syracuse Urban Renewal Agency and to show accountability for the money it receives. If you have questions about this report or need additional information, contact the office of the Commissioner of Finance at City Hall Room 128, 233 E. Washington Street, Syracuse, New York 13202.

Statement of Net Position

June 30, 2019

ASSETS

Cash	\$ 3,242,373
Restricted cash	19,104
Loan receivable	150,000
Due from other governments	19,401
Due from primary government	91,769 14 797
Other assets	 14,797
Total assets	 3,537,444
DEFERRED OUTFLOWS OF RESOURCES	
Deferred outflows of resources - OPEB	131,511
Deferred outflows of resources - ERS Pension	 432,115
Total deferred outflows of resources	 563,626
LIABILITIES	
Payables:	
Accounts payable and accrued expenses	7,580
Due to primary government	2,778,013
Unearned revenue	19,104
Long-term liabilities:	
Due and payable in more than one year -	
Net pension liability	917,693
Other postemployment benefits	 19,383,667
Total liabilities	 23,106,057
DEFERRED INFLOWS OF RESOURCES	
Deferred inflows of resources - OPEB	538,011
Deferred inflows of resources - ERS Pension	 445,909
Total deferred inflows of resources	 983,920
NET POSITION	
Restricted	 (19,988,907)
Total net position	\$ (19,988,907)

The accompanying notes are an integral part of these statements. ${\scriptstyle 6\atop 6}$

Statement of Activities

For the Year Ended June 30, 2019

REVENUES:	
Reimbursement from primary government for payroll	
and payroll related expenses	\$ 4,882,785
Reimbursement from other governments for payroll	
and payroll related expenses	197,786
Other revenues	 3,801
Total revenues	 5,084,372
EXPENSES:	
Redevelopment expenses	33,626
Payroll and payroll related expenses	5,825,146
Other expenses	 9,861
Total expenses	 5,868,633
CHANGE IN NET POSITION	(784,261)
NET POSITION - beginning of year	 (19,204,646)
NET POSITION - end of year	\$ (19,988,907)

Balance Sheet - Governmental Fund June 30, 2019

ASSETS:		
Cash	\$	3,242,373
Restricted cash		19,104
Loan receivable		150,000
Due from other governments		19,401
Due from primary government		91,769
Other assets		14,797
Total assets		3,537,444
LIABILITIES:		
Accounts payable and accrued expenses		7,580
Due to primary government		2,778,013
Unearned revenue		169,104
Total liabilities		2,954,697
FUND BALANCE:		
Restricted		582,747
Total fund balance		582,747
Total liabilities and fund balance	<u>\$</u>	3,537,444

The accompanying notes are an integral part of these statements.

Reconciliation of Governmental Fund Balance Sheet to the Statement of Net Position June 30, 2019

Total fund balance for governmental fund	\$	582,747
	Ŷ	562,747
Amounts reported for governmental activities in the statement of net position are different because:		
Revenue not available to pay for current year expenditures and deferred in the fund.		150,000
Long-term pension plan related assets are not financial resources and, therefore, are not reported in the funds. Net pension liability		(917,693)
Deferred outflows/inflows of resources related to pensions and OPEB are applicable to the future: Deferred outflows of resources - ERS Pension Deferred outflows of resources - OPEB		432,115 131,511
Deferred inflows of resources - ERS Pension Deferred inflows of resources - OPEB		(445,909) (538,011)
Long-term liabilities (postemployment benefits) that are not due and payable in the current period and therefore, are not reported in the fund.		(19,383,667)
Total net position of governmental activities	\$	(19,988,907)

Statement of Revenues, Expenditures and Change in Fund Balance - Governmental Fund For the Year Ended June 30, 2019

REVENUES:	
Reimbursement from primary government payroll and payroll related expenditures	\$ 4,882,785
Reimbursement from other governments for payroll and payroll related expenditures	197,786
Other revenues	 3,801
Total revenues	 5,084,372
EXPENDITURES:	
Redevelopment expenses	33,626
Payroll and payroll related expenses	5,076,682
Other expenses	 9,861
Total expenditures	 5,120,169
CHANGE IN FUND BALANCE	(35,797)
FUND BALANCE - beginning of year	 618,544
FUND BALANCE - end of year	\$ 582,747

The accompanying notes are an integral part of these statements.

Reconciliation of the Statement of Revenue, Expenditures and Change in Fund Balance of the Governmental Fund to the Statement of Activities For the Year Ended June 30, 2019

Change in fund balance - governmental fund	\$ (35,797)
The change in net position reported for governmental activities in the Statement of Activities and Change in Net Position is difference because:	
Net change in ERS liabilities that are long-term in nature and therefore not reported in the funds.	(479,876)
Change in deferred outflow of resources related to ERS Pension net liability obligations not reported in the funds.	(678,877)
Change in deferred inflows of resources related to ERS Pension net liability obligations not reported in the funds.	1,160,254
Change in deferred outflow of resources related to OPEB net liability obligations not reported in the funds.	22,235
Change in deferred inflows of resources related to OPEB net liability obligations not reported in the funds.	(384,747)
Net change in OPEB obligations reported in the Statement of Activities (other postemployment benefits) does not require the use of current financial resources and, therefore, is not reported in the governmental fund.	 (387,453)
Change in net position of governmental activities	\$ (784,261)

Notes to Basic Financial Statements June 30, 2019

1. THE ORGANIZATION

Syracuse Urban Renewal Agency (SURA) was incorporated in 1962 and operates under a four-member board (SURA Board) consisting of the elected Mayor of the City of Syracuse, the President of the Common Council, the Commissioner of Finance of the City of Syracuse and the City Commissioner of Neighborhood & Business Development. SURA is a public benefit corporation that receives local capital grant funds for the redevelopment of land in the City of Syracuse, New York. SURA is a blended component unit of the City of Syracuse, New York (the City) and is accounted for as a nonmajor special revenue governmental fund. Under a cooperation agreement between SURA and the City, the City provides SURA assistance in the form of administrative, personnel, legal and fiscal services in order to carry out urban renewal projects.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The basic financial statements of SURA have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The accounting and reporting framework and the more significant accounting policies are discussed in subsequent subsections of this note.

Financial Reporting Entity

The financial statements presented here are blended in the basic financial statements of the City due to the fact that the City can impose its will and SURA provides services entirely fir the benefit of City.

Basis of Presentation

Government-wide Financial Statements

The Statement of Net Position and Statement of Activities present financial information about SURA's governmental activities. Governmental activities generally are financed through grant revenue received and reimbursements from the primary governments for payroll and payroll related expenses.

Fund Financial Statements

The fund financial statements provide information about SURA's governmental fund. The emphasis of fund financial statements is on major governmental funds. SURA has only one fund.

Measurement Focus and Basis of Accounting

Measurement focus is a term used to describe *which* transactions are recorded within the various financial statements. Basis of accounting refers to *when* transactions are recorded regardless of the measurement focus applied.

Notes to Basic Financial Statements

June 30, 2019

Measurement Focus

In the government-wide Statement of Net Position and Statement of Activities, governmental activities are presented using the economic resources measurement focus. The accounting objectives of this measurement focus are the determination of the change in net position and financial position. All assets and liabilities (whether current or noncurrent) associated with their activities are reported. Fund equity is classified as net position.

In the fund financial statements, the current financial resources measurement focus is used. Only current financial assets and liabilities are generally included on their balance sheet. Their operating statement present sources and uses of available spendable financial resources during a given period. These funds use fund balance as their measure of available spendable financial resources at the end of the period.

Basis of Accounting

In the government-wide Statement of Net Position and Statement of Activities, governmental activities are presented using the accrual basis of accounting. All transactions and events that affect total economic resources during the year are reported. Under the full accrual basis of accounting, revenues are recorded when earned and expenses are recorded at the time an obligation (liability) is incurred, regardless of the timing of related cash inflows or outflows.

Governmental fund financial statements are presented on the modified accrual basis of accounting with a current financial resources measurement focus. This measurement focus concentrates on the fund's resources available for spending in the near future. Only transactions and events affecting the fund's current financial resources during the period are reported. Under modified accrual accounting, revenues are recognized as soon as they are both measurable and available. Revenues are generally considered available if collected within sixty days of year-end. SURA reports deferred inflows when the potential revenue does not meet both the measurable and available criteria for recognition in the current period.

Since the governmental fund financial statements are presented on a different measurement focus and basis of accounting than the government-wide statements, reconciliation is provided.

Budgets and Budgetary Accounting

The budget for SURA is adopted on a basis consistent with accounting principles generally accepted in the United States of America (GAAP) and is formally approved by the SURA Board. Budget amendments occurring subsequent to the adoption of the budget are drafted and approved by the SURA Board. Formal budgetary integration is employed as a management control device during the year. SURA appropriates a total expenditure budget based on projected revenues and surplus from the preceding year. The budget, along with any amendments made by the SURA Board, are included in the Statement of Revenues and Expenditures - Budget and Actual.

Notes to Basic Financial Statements

June 30, 2019

Long-Term Obligations

In the government-wide financial statements, long-term obligations are reported as liabilities in the governmental activities financial statements.

In the fund financial statements, the governmental fund does not report long-term obligations as a liability.

Equity Classifications

Government-wide Financial Statements Equity is classified as net position and displayed in three components:

- Net investment in capital assets capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- Restricted net position net position with constraints place on the use either by (1) grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- Unrestricted net position all other net position that does not meet the definition of "restricted" or "net investment in capital assets" and is deemed to be available for general use by SURA.

Fund Financial Statements

Classification of fund balance reflects spending constraints on resources, rather than availability for appropriation to provide users more consistent and understandable information about a governmental fund's net resources. Constraints are broken down into five different classifications: nonspendable, restricted, committed, assigned, and unassigned. The classifications serve to inform readers of the financial statements of the extent to which SURA is bound to honor constraints on the specific purposes of which resources in a fund can be spent.

In the fund basis statements there are five classifications of fund balance:

- Nonspendable includes amounts that cannot be spent because they are either not in spendable form or legally or contractually required to be maintained intact.
- Restricted includes amounts with constraints place on the use of resources either externally imposed by creditors, grantors, contributors or laws or regulations of other governments; or imposed by law through constitutional provisions or enabling legislation. Restricted fund balance is restricted to fund grant related programs.
- Committed includes amounts that can only be used for the specific purposes pursuant to constraints imposed by formal action of SURA's highest level of decision-making authority, i.e., the SURA Board.

Notes to Basic Financial Statements June 30, 2019

- Assigned includes amounts that are intended to be used for a specific purpose established by SURA's highest level of decision making authority, i.e., the SURA Board, but do not meet the criteria to be classified as restricted or committed.
- Unassigned includes all other balances that do not meet the definition of the above four classifications and are deemed to be available for general use by SURA. In addition, unassigned fund balance includes any remaining negative fund balance.

Order of Use of Fund Balance

SURA's policy is to apply expenditures against nonspendable fund balance, restricted fund balance, committed fund balance, assigned fund balance and unassigned fund balance at the end of the fiscal year. Nonspendable fund balances are determined first and then restricted fund balances for specific purposes are determined. Any remaining fund balance amounts are classified as restricted or assigned fund balance. The remaining amounts are reported as unassigned. Assignments of fund balance cannot cause a negative unassigned fund balance.

Retirement and Other Postemployment Benefits

SURA provides retirement benefits for substantially all of its regular full-time employees through contributions to the New York State and Local Employees' Retirement System (ERS). ERS provides various plans and options, some of which require employee contributions. ERS computes the cost of retirement benefits based upon its fiscal year, April 1 to March 31. See note 5 for further information.

In addition to providing pension benefits, SURA provides postemployment health insurance coverage and survivor benefits to retired employees and their survivors in accordance with the provisions of various employment contracts in effect at the time of retirement. Substantially all of SURA's employees may become eligible for these benefits if they reach normal retirement age while working for SURA. Health care benefits are provided through plans whose premiums are based on the benefits paid during the year. The cost of providing postemployment benefits is shared between SURA and the retired employee. See note 6 for further information.

Revenue, Expenditures and Expenses

Intergovernmental Revenues - Grants

For both the government-wide and fund financial statements, SURA follows the policy that an expenditure/expense of funds is the prime factor for determining the release of grant funds; revenue is recognized at the time of the expenditure of funds. If release of grant funds is not contingent upon expenditure/expense of funds, revenue is recorded when received or when the grant becomes an obligation of the grantor.

Other Records

SURA records developer fees and miscellaneous revenues on the cash basis because they are generally not measurable until actually received.

Notes to Basic Financial Statements

June 30, 2019

Expenditures/Expenses

In the government-wide financial statements, expenses are recognized when they are incurred.

In the fund financial statements, the governmental fund reports expenditures of financial resources. Most expenditures are measurable and are recorded when the related fund liability is incurred.

Payments Between SURA and the City

Resource flows between SURA and the City are classified as due to/due from the primary governmental and reimbursements from the primary government in the financial statements.

Restricted and Unrestricted Resources

When both restricted and unrestricted resources are available for use, it is SURA's policy to use restricted resources first, then unrestricted resources as they are needed.

Economic Dependency

SURA receives significant funding from both the City and Onondaga County, New York. Curtailment of such revenue would have a significant impact on SURA's programs.

Restricted Cash

Restricted cash include amounts restricted to fund grant related programs.

Use of Estimates

The preparation of financial statements, in conformity with accounting principles generally accepted in the United States of America, requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported revenue and expenses/expenditures during the reporting period. Actual results could differ from those estimates.

Estimates and assumptions include the computation of net pension liability and other postemployment benefits.

Unearned Revenue

Unearned revenue include amounts received for grant and other project expenses not yet incurred.

Deferred Outflows and Inflows of Resources

In addition to assets, the statement of net position includes a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. SURA has deferred outflows of resources, which are comprised of New York State Retirement Systems pension amounts as described in Note 5 and other postemployment benefits as described in Note 6.

Notes to Basic Financial Statements June 30, 2019

In addition to liabilities, the statement of net position includes a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of net position that applies to future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. SURA has deferred inflows of resources resulting from New York State Retirement Systems pension amounts as described in Note 5 and other postemployment benefits as described in Note 6.

3. CASH

Cash balances consist of deposits held in checking accounts.

New York State governs SURA's investment policies. SURA is permitted to invest in special time deposits and certificate of deposits. In addition, SURA may invest funds in direct obligations of the United States of America or obligations guaranteed by agencies of the United States of America where the payment of principal and interest are further guaranteed by the United States of America. Other eligible investments for SURA include obligations of the State and repurchase agreements, subject to various conditions.

Deposits

Deposits include demand deposits with original maturities of three months or less with all short-term cash surpluses invested at money market rates in overnight accounts. All deposits with financial institutions must be collateralized in an amount equal to 102% of deposits not insured by the Federal Deposit Insurance Corporation. Securities that may be pledged as collateral are limited to the obligations of the United States or any obligation fully insured as to the principal and interest by the United States acting through an agency, and obligations of New York State or obligations of any municipal corporation, school district, or district corporation of the State of New York and must be held either by the financial institution's trust department or by a third party custodial bank. At year-end, the carrying amount of SURA's deposits was Deposits include demand deposits with original maturities of three months or less with all short-term cash surpluses invested at money market rates in overnight accounts. All deposits with financial institutions must be collateralized in an amount equal to 102% of deposits not insured by the Federal Deposit Insurance Corporation. Securities that may be pledged as collateral are limited to the obligations of the United States or any obligation fully insured as to the principal and interest by the United States acting through an agency, and obligations of New York State or obligations of any municipal corporation, school district, or district corporation of the State of New York and must be held either by the financial institution's trust department or by a third party custodial bank. At year-end, the carrying amount of SURA's deposits was \$3,238,982 and the bank balance was \$3,252,594. As of June 30, 2019, all deposits were insured or collateralized.

Notes to Basic Financial Statements June 30, 2019

4. Loan Receivable

Loans receivable are stated at unpaid balances, less an allowance for doubtful accounts, if applicable. There was no allowance for doubtful accounts at June 30, 2019. The Agency has one loan receivable from Jubilee Homes of Syracuse, Inc. The note for \$150,000 has 1% interest only payments beginning on April 21, 2017 and continuing each and every year until April 21, 2026 at which time the entire principal of the note shall be repaid in a balloon payment, together with interest and applicable fees.

5. TRANSACTIONS WITH THE PRIMARY GOVERNMENT AND OTHER GOVERNMENTS

Payroll is processed by SURA and reimbursement is received for these payroll expenses from funds within the City. These receivables and payables are short-term in nature and are typically repaid in less than one year. SURA has recorded a due to the primary government in the amount of \$2,778,013 and an amount due from the primary government in the amount of \$91,769 as of June 30, 2019.

The following schedule summarizes receivables and payables between SURA and discretely presented component unites of the City at June 30, 2019:

	A	Amount Receivable		Amount		t
	Re			2		
Syracuse Industrial Development Agency (SIDA) Syracuse Economic Development Corporation (SEDCO)	\$	16,077 3,324	\$	-		
Total	\$	19,401	\$	-		

The amounts due from SIDA and SEDCO are included in the statement of net position and the balance sheet as due from other governments. These receivables result from payroll transactions in the normal course of business and are typically repaid in less than one year.

Reimbursements for payroll expenditures were received as transfers from the City. SURA recorded revenue for transfers received from the primary government for payroll related expenditures in the amount of \$4,882,785 as of June 30, 2019. Additionally, SURA recorded revenue for transfers received from other governments for payroll related expenses in the amount of \$197,786 as of June 30, 2019.

Notes to Basic Financial Statements June 30, 2019

6. PENSION PLAN

New York State Employee Retirement System (NYSERS)

SURA participates in the New York State and Local Employee's Retirement System (ERS) also referred to as New York State and Local Retirement System (the NYSERS). This is a cost-sharing multiple-employer retirement system, providing retirement benefits as well as death and disability benefits. The net position of the NYSERS is held in the New York State Common Retirement Fund (the Fund), established to hold all net position and record changes in plan net position allocated to the NYSERS. The NYSERS benefits are established under the provisions of the New York State Retirement and Social Security Law (NYS RSSL). Once an employer elects to participate in the NYSERS, the election is irrevocable.

The New York State Constitution provides that pension membership is a contractual relationship and plan benefits cannot be diminished or impaired. Benefits can be changed for future members only by enactment of a State statute. SURA also participates in the Public Employees' Group Life Insurance Plan (GLIP), which provides death benefits in the form of life insurance. The system is included in the State's financial report as a pension trust fund. That report, including information with regard to benefits provided, may be found at www.osc.state.ny.us/retire/publications/index.php or obtained by writing to the New York State and Local Retirement System, 110 State Street, Albany, NY 12244.

Contributions

The NYSERS is noncontributory except for employees who joined the NYSERS after July 27th, 1976, who contribute 3.0% percent of their salary for the first ten years of membership, and employees who joined on or after January 1, 2010 who generally contribute 3.0% percent of their salary for their entire length of service. Under the authority of the NYSRSSL, the Comptroller annually certifies the actuarially determined rates expressly used in computing the employers' contributions based on salaries paid during the NYSERS' fiscal year ending March 31.

Contributions for the current year and two preceding years were equal to 100 percent of the contributions required, and were as follows:

	 NYSERS		
2019	\$ 471,112		
2018	\$ 483,966		
2017	\$ 453,170		

Pension Liabilities, Pension Expense, and Deferred Outflows/Inflows of Resources Related to Pensions

At June 30, 2019, SURA reported a net pension liability of \$917,693 for its proportionate share of the NYSERS net pension liability. The net pension liability was measured as of March 31, 2019, and the total pension liability used to calculate the net pension liability was determined by the actuarial valuation as of April 1, 2018. SURA's proportion of the net pension liability was based on a projection of SURA's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined.

Notes to Basic Financial Statements June 30, 2019

At June 30, 2019 SURA's proportion was 0.0129521%, which was a decrease of 0.0006134% from its proportionate share measured at June 30, 2018.

For the year ended June 30, 2019, SURA recognized pension expense of \$471,112. At June 30, 2019, SURA reported deferred outflows/inflows of resources related to pensions from the following sources.

	0	Deferred Outflows of Resources	l	Deferred nflows of Resources
Difference between expected and actual experience	\$	/ -	\$	61,603
Changes in assumptions Net difference between projected and actual earnings on pension plan		230,671		-
investments		-		235,531
Changes in proportion and difference between SURA's contributions and		20,731		148,775
proportionate share of contributions		20,731		140,773
Total	\$	432,115	\$	445,909

The amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Plan Year Ended March 31:

2020	\$	122,390
2021		(209,734)
2022		(36,204)
2023		109,754
2024		-
Thereafter		-
	Ś	(13,794)
	Ļ	(±3,734)

The actuarial valuation used the following actuarial assumptions:

Actuarial cost method	Entry age normal
Inflation	2.50%
Salary scale	4.20% indexed by service
Projected COLAs	1.30% compounded annually
Decrements	Developed from the Plan's 2015 experience study of the period April 1, 2010
	through March 31, 2015.
Mortality improvement	Society of Actuaries Scale MP-2014
Investment rate of return	7.0% compounded annually, net of investment expenses

Notes to Basic Financial Statements

June 30, 2019

Long-Term Rate of Return

The long-term expected rate of return on pension plan investments was determined in accordance with Actuarial Standard of Practice (ASOP) No. 27, *Selection of Economic Assumptions for Measuring Pension Obligations*. ASOP No. 27 provides guidance on the selection of an appropriate assumed investment rate of return. Consideration was given to expect future real rates of return (expected returns, net of pension plan investment expense and inflation) for equities and fixed income as well as historical investment data and plan performance.

Best estimates of arithmetic real rates of return for each major asset class included in the target asset allocation as of March 31, 2019 are summarized below:

		Long-Term
	Target	expected real
	Allocations in	rate of return
Asset Type	%	in %
Domestic Equity	36.0	4.55
international Equity	14.0	6.35
Private Equity	10.0	7.50
Real Estate	10.0	5.55
Absolute Return	2.0	3.75
Opportunistic Portfolio	3.0	5.68
Real Assets	3.0	5.29
Bonds & Mortgages	17.0	1.31
Cash	1.0	(0.25)
Inflation-Indexed Bonds	4.0	1.25
	100.0	

Discount Rate

The discount rate used to calculate the total pension liability was 7.0%. The projection of cash flows used to determine the discount rate assumes that contributions from plan members will be made at the current contribution rates and that contributions from employers will be made at statutorily required rates, actuarially. Based upon the assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Notes to Basic Financial Statements June 30, 2019

Sensitivity of the Proportionate Share of the Net Pension Liability to the Discount Rate Assumption

The following presents SURA's proportionate share of the net pension liability calculated using the discount rate of 7.0%, as well as what SURA's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower (6.0%) or 1% higher (8.0%) than the current rate:

	19	% Decrease	Current		1	1% Increase	
		(6.0%)	Discount (7.0%)			(8.0%)	
Proportionate Share of Net Pension Liability	\$	4,012,302	\$	917,693	\$	(1,681,997)	

Pension Plan Fiduciary Net Position

The components of the current-year net pension liability of the employers as of March 31, 2019 were as follows:

	Pension Plan's
	Fiduciary Net
	Position
Total pension liability	\$189,803,429
Net position	182,718,124
Net pension liability	<u>\$ 7,085,305</u>
Fiduciary net position as a percentage of total pension liability	96.27%

7. OTHER POSTEMPLOYMENT BENEFITS OBLIGATION

Plan Description

The SURA postemployment benefit plan provides OPEB coverage to retired employees in accordance with the provisions of various employment contracts. The benefit levels, employee contributions are governed by the SURA's contractual agreements. The Plan is a single employer defined benefit OPEB plan administered by SURA.

SURA recognizes the cost of providing health insurance annually as expenditures in the funds as payments are made. For the year ended June 30, 2019, SURA recognized \$534,296 for the claims paid for currently enrolled retirees for the self-insurance health plan.

Funding Policy

As of the date of these financial statements, New York State did not yet have legislation that would enable government entities to establish a qualifying trust for the purpose of funding Other Postemployment Benefits. As such, there are no assets accumulated in a trust that meet the criteria in GASB 75, p4. to fund this obligation and benefits are paid on a pay-as-you-go basis.

Notes to Basic Financial Statements

June 30, 2019

Employees Covered by Benefit Terms

At June 30, 2019, the following employees were covered by the benefit terms:

Actives	59
Inactive employees entitled to but not yet receiving benefits	-
Inactive employees or beneficiaries currently receiving benefits	52
Total participants	111

Total OPEB Liability

The SURA's total OPEB liability of \$19,383,667 was measured as of June 30, 2019, and was determined by an actuarial valuation as of July 1, 2017.

Changes in the Total OPEB Liability

Balance at June 30, 2018	\$	18,996,214
Changes for the Year:		
Service cost		659,793
Interest		701,877
Changes in assumptions		47,753
Differences between expected and actual experience		(487,674)
Benefit payments		(534,296)
Net changes	_	387,453
Balance at June 30, 2019	\$	19,383,667

Since the OPEB plan is not funded, the selection of the discount rate is consistent with the GASB 75 standards discounting unfunded liabilities based on a yield or index rate for 20-year, tax exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

Actuarial Assumptions and Other Inputs

The total OPEB liability was based on plan data as of July 1, 2017 valuation date and financial data as of the measurement date of June 30, 2019 actuarial valuation was determined using the following actuarial assumptions:

Discount Rate	3.62% as of July 1, 2018; 3.13% as of June 30, 2019. The discount rate is based on a review of the Fidelity General Obligation 20-Year AA Municipal Bond Index as of July 1, 2018 and June 30, 2019, respectively.
Rate of Compensation Increase	Salaries are assumed to increase at 4.50% per year. The salary scale was based on the City's review of historical experience as well as future expectations.

Notes to Basic Financial Statements June 30, 2019

Mortality	The sex-distinct RP-2014 Mortality Tables for employees and healthy annuitants, adjusted backward to 2006 with scale MP-2014, and then adjusted for mortality improvements with scale MP-2018 mortality improvement scale on a fully generational basis. This assumption was based on a review of published mortality tables and the demographics of the Plan.
Disability	Rates of decrement due to disability are assumed to be 0%.
Turnover	Rates of turnover are based on the experience under the NYSERS. The ERS rates are based on the April 1, 2010 to March 31, 2015 experience study released by the Retirement Systems Actuary and published in their August 2015 report.
Retirement Incidence	Rates of retirement are based on the experience under the NYSERS. The ERS rates are based on the April 1, 2010 to March 31, 2015 experience study released by the Retirement Systems Actuary and published in their August 2015 report.
Election Percentage	It was assumed that 100% of future retirees eligible for coverage will elect retiree group health benefits. 100% of future retirees are assumed to elect coverage in the UMR Medical & ProAct Drug Plan. This assumption was determined based on valuation data from July 1, 2011 through July 1, 2017.
Spousal Coverage	75% of future retirees are assumed to elect spousal coverage upon retirement, with male spouses assumed to be three years older and female spouses assumed to be three years younger than the retiree. This assumption was determined based on valuation data from July 1, 2011 through July 1, 2017.
Annual Rate Increase in Healthcare Costs:	The annual rate of increase in healthcare costs developed based on a review of published National trend survey data in relation to the retiree health plan offerings and updated long-term rates based on the Getzen model.
Pre-65 Medical Post-65 Medical Prescription Drug	6.750% for 2019, with an ultimate rate of 3.784% in 2075. 4.750% for 2019, with an ultimate rate of 3.784% in 2075. 9.000% for 2019, with an ultimate rate of 3.784% in 2075.
Administrative Fees	Assumed to increase at 3.25% per year.
Dental Costs	Assumed to increase at 4% per year.

Notes to Basic Financial Statements

June 30, 2019

Annual Rate of Increase in the
Consumer Price IndexCPI of 2.25% was assumed for the purposes of developing the rate of increase in
healthcare costs. C-CPI of 2.00% was assumed for purposes of determining
future increases in limits corresponding to the excise tax of the Affordable Care
Act on high cost employer-sponsored health plans.

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate

The following present the total OPEB liability of SURA, as well as what SURA's total OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower (2.13%) or 1 percentage point higher (4.13%) than the current discount rate:

	Discount Rate			
		Current		
	1% Decrease	Discount	1% Increase	
	(2.13%)	(3.13%)	(4.13%)	
Total OPEB Liability	\$ 22,777,439	\$ 19,383,667	\$ 16,690,496	

Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates

The following presents the total OPEB liability of the SURA, as well as what the SURA's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1 percentage point lower or 1 percentage point higher than the current healthcare cost trend rate:

	Discount Rate			
	Current Cost			
	1% Decrease	Trend	1% Increase	
Total OPEB Liability	\$ 16,099,580	\$ 19,383,667	\$ 23,961,574	

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2019, SURA recognized OPEB expense of \$534,296. At June 30, 2019, SURA reported deferred inflows of resources and deferred outflows of resources related to OPEB from the following sources:

	D	Deferred		Deferred	
	Outflows of		Inflows of		
	Resources		Resources		
Differences between actual and expected experience Changes of assumptions	\$	131,511 -	\$	- 538,011	
Total	\$	131,511	\$	538,011	

Notes to Basic Financial Statements June 30, 2019

Amounts reported as deferred outflows of resources related to OPEB will be recognized in OPEB expense as follows:

Fiscal Year Ending June 30:	A	Amount
2020	\$	25,518
2021		25,518
2022		25,518
2023		25,518
2024		25,518
Thereafter		3,921
	\$	131,511

Amounts reported as deferred inflows of resources related to OPEB will be recognized as a reduction in OPEB expense as follows:

Fiscal Year Ending June 30:	 Amount
2020	\$ (102,927)
2021	(102,927)
2022	(102,927)
2023	(102,927)
2024	(102,927)
Thereafter	 (23,376)
	\$ (538,011)

8. SELF INSURANCE

SURA is primarily self-insured for medical, dental, worker's compensation and general liability claims. Self-insured expenditures are expended when paid.

9. LONG-TERM LIABILITIES

	Beginning				
Governmental Activities	 Balance	 Additions	 Reductions	End	ding Balance
Other Liabilities: Net pension liability Other postemployment benefits	\$ 437,817 18,996,214	\$ 479,876 1,409,423	\$ ۔ (1,021,970)	\$	917,693 19,383,667
Governmental activities long-term liabilities	\$ 19,434,031	\$ 1,889,299	\$ (1,021,970)	\$	20,301,360

Required Supplementary Information (Unaudited) Statement of Revenues and Expenditures - Budget and Actual (GAAP Basis) For the Year Ended June 30, 2019

		Original <u>Budget</u>	<u>Fi</u>	nal Budget	<u>Actual</u>	Fa	/ariance avorable <u>favorable)</u>
REVENUES:							
Grant revenue	\$	25,000	\$	25,000	\$ -	\$	(25,000)
Reimbursement from primary government							
for payroll and payroll related expenses		5,670,000		5,670,000	4,882,785		(787,215)
Reimbursement from other governments							
for payroll and payroll related expenses		-		-	197,786		197,786
Other revenues	<u> </u>	5,950		5,950	 3,801		(2,149)
Total revenues		5,700,950		5,700,950	 5,084,372		(616,578)
EXPENDITURES:							
Current -							
Grant expenses		25,000		25,000	-		25,000
Redevelopment expenses		-		-	33,626		(33 <i>,</i> 626)
Payroll and payroll related expenses		5,670,000		5,670,000	5,076,682		593 <i>,</i> 318
Other expenses		16,000		16,000	 9,861		6,139
Total expenditures		5,711,000		5,711,000	 5,120,169		590,831
CHANGE IN FUND BALANCE	\$	(10,050)	\$	(10,050)	\$ (35,797)	\$	(25,747)

Schedule of Changes in Total OPEB Liability and Related Ratios (Unaudited)

For the Year Ended June 30, 2019

		Last 10 Fiscal Years (Dollar amounts displayed in thousands)								
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Total OPEB Liability										
Service cost	\$ 659,793	\$ 642,231								
Interest	701,877	664,323								
Changes of benefit terms	-	(925)								
Differences between expected and actual										
experience	47,753	127,173								
Changes in assumptions	(487,674)	(178,364)								
Benefit payments	(534,296)	(553,482)								
Total change in total OPEB liability	387,453	700,956								
Total OPEB liability - beginning	18,996,214	18,295,258								
Total OPEB liability - ending	\$ 19,383,667	\$ 18,996,214								
Covered-employee payroll	3,266,847	3,442,754								
Total OPEB liability as a percentage of covered-										
employee payroll	593.34%	551.77%								

Notes to schedule:

Changes of assumptions. Changes in assumptions and other inputs reflect the effects of changes in the discount rate each period. The following reflects the discount rate used each period:

Discount rate 3.13% 3.62%

Since the OPEB plan is not funded, the selection of the discount rate is consistent with the GASB 75 standards discounting unfunded liabilities based on a yield or index rate for 20-year, tax exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

Plan assets. No assets are accumulated in a trust that meets all of the criteria of GASB No. 75, paragraph 4, to pay benefits.

Required Supplementary Information (Unaudited) Schedule of Proportionate Share of Net Pension Liability For the Year Ended June 30, 2019

	Last 10 Fiscal Years									
NEW YORK STATE EMPLOYEES' RETIREMENT SYSTEM PLAN	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Proportion of the net pension liability Proportionate share of the net pension liability Covered-employee payroll Proportionate share of the net pension liability Proportionate share of the net pension liability as a percentage of its covered-employee payroll	0.0129521% \$ 917,693 \$ 3,546,771 25.87%	- , -	\$ 1,231,359	0.0127652% \$ 2,048,848 \$ 2,958,100 69.26%	\$ 515,146	im 68 be	pleme is una e com	ods pr ntatio vailab pleted	ior to n of G le and for ea	ASB will ach
Plan fiduciary net position as a percentage of the total pension liability	96.27%	98.24%	94.70%	90.70%	97.95%		ear go ey beo			

Required Supplementary Information (Unaudited) Schedule of Contributions - Pension Plans For the Year Ended June 30, 2019

	Last 10 Fiscal Years							
NEW YORK STATE EMPLOYEES' RETIREMENT SYSTEM PLAN	<u>2019</u>	2018	<u>2017</u>	2016	<u>2015</u>	2014 2013 2012 2011 2010		
Contractually required contribution	\$ 471,112			\$ 426,952		Information for the		
Contributions in relation to the contractually required contribution	471,112	483,966	453,170	426,952	426,524	periods prior to implementation of GASB		
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$</u>	<u>\$</u>	<u>\$ -</u>	68 is unavailable and will be completed for each		
Covered-employee payroll Contributions as a percentage of covered-employee payroll	\$ 3,546,771 13.28%	. , ,	. , ,	\$ 3,266,101 13.07%	\$ 2,958,100 14.42%	year going forward as they become available.		

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

December 18, 2019

To the Board of Directors of Syracuse Urban Renewal Agency

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of the governmental activities and the governmental fund of Syracuse Urban Renewal Agency (SURA), a blended component unit of the City of Syracuse, New York, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise SURA's basic financial statements and have issued our report thereon dated December 18, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered SURA's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of SURA's internal control. Accordingly, we do not express an opinion on the effectiveness of SURA's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatement on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statement will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

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Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did identify a certain deficiency in internal control, described in the accompanying schedule of findings and responses as item 2019-002 that we consider to be a material weakness.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether SURA's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance that is required to be reported under *Government Auditing Standards* and which is described in the accompanying schedule of findings and responses as item 2019-001.

Syracuse Urban Renewal Agency's Responses to Findings

SURA's responses to the findings identified in our audit are described in the accompanying schedule of findings and responses. SURA's responses were not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the responses.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control over financial reporting or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control over financial reporting and compliance. Accordingly, this communication is not suitable for any other purpose.

Schedule of Findings and Responses For the Year Ended June 30, 2019

Reference Number: 2019-001

Criteria

Pursuant to Section 2800 of Public Authorities Law, public authorities are required to file an annual report and audit within 90 days of the fiscal year end. In accordance with Section 2801 of Public Authorities Law, local public authorities must file a budget report 60 days prior to the start of the fiscal year.

Cause/Condition

Syracuse Urban Renewal Agency (SURA) is a component unit of the City of Syracuse, New York, and has been included in the audit of the basic financial statements of the City of Syracuse, New York in past years. In an effort to comply with the requirements of Section 2800 and Section 2801 of Public Authorities Law, SURA has obtained separate audited financial statements beginning with the current fiscal year ended June 30, 2019. Due to budget constraints, personnel assigned solely to perform the administrative tasks required for SURA is limited.

Effect

The Authorities Budget Office has the authority to "publicly warn and censure authorities for non-compliance" with this requirement and to recommend the "suspension or dismissal of officers or directors, based on information that is, or is made, available to the public under law."

Recommendation

We recommend that SURA file the annual report and audit within 90 days of the fiscal year end in accordance with Section 2800 of Public Administration Law.

Management's Response

Because of the relationship between the City of Syracuse and the Syracuse Urban Renewal Agency, SURA cannot file its audit report until the audit report of the City of Syracuse is complete. The audit report for the City of Syracuse is issued more than 90 days subsequent to fiscal year end.

Reference Number 2019-002

Criteria

Internal controls over financial reporting should be properly designed, implemented and monitored to ensure transactions are recorded properly and to effectively present and detect misappropriation of assets or accounting errors.

Cause/Condition

Proper internal controls over both the disbursement process and revenue process were not in place during the year. Due to budget constraints, personnel assigned solely to perform the administrative tasks required for Syracuse Urban Renewal Agency is limited.

Schedule of Findings and Responses For the Year Ended June 30, 2019

Effect

We noted the following during our audit of Syracuse Urban Renewal Agency:

- Payroll transactions were not recorded in the general ledger on a timely basis. Payroll is processed on a biweekly basis; however, invoices for payroll reimbursements occur on a monthly, or sometimes less frequent basis.
- Material audit adjustments relative to the above were required. In addition, material government-wide audit adjustments were made to record pension liabilities, other postemployment benefit liabilities, and a prior year sale.

Recommendation

Policies and procedures should be re-established so that internal controls over financial reporting are properly designed, implemented and monitored to ensure transactions are recorded properly and timely to effectively prevent and detect misappropriation of assets or accounting errors.

Management's Response

SURA management will review and redesign its current processes to ensure that transactions are recorded properly and to prevent accounting errors.

REPORT ON SECTION 2925(3)(f) OF THE NEW YORK STATE PUBLIC AUTHORITIES LAW

December 18, 2019

To the Board of Directors of Syracuse Urban Renewal Agency

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of the governmental activities and the governmental fund of Syracuse Urban Renewal Agency's (SURA), a blended component unit of the City of Syracuse, New York, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise SURA's basic financial statements, and have issued our report thereon December 18, 2019.

In connection with our audit, nothing came to our attention that caused us to believe that SURA failed to comply with SURA's Investment Guidelines, the New York State (NYS) Comptroller's Investment Guidelines and Section 2925 of the NYS Public Authorities Law (collectively, the Investment Guidelines), which is the responsibility of SURA's management, insofar as they relate to the financial accounting knowledge of noncompliance with such Investment Guidelines. Accordingly, had we performed additional procedures, other matters may have come to our attention regarding SURA's noncompliance with the above referenced Investment Guidelines, insofar as they relate to the financial accounting knowledge of noncompliance with such Investment Guidelines.

This report is intended solely for the information and use of management and the Board of Directors of SURA, and the Office of the State Comptroller of the State of New York. It is not intended to be and should not be use by anyone other than these specified parties.

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