

SYRACUSE POLICE DEPARTMENT 2007 ANNUAL REPORT



Tradition

Service

Innovation

Excellence

Mission Statement

As members of the Syracuse Police Department, our mission is to protect all lives and property and maintain a feeling of security in the community, and to enforce all federal, state and local laws over which the Department has jurisdiction. Our mission is carried out with a commitment to the philosophy and principles of community policing.

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Gary Miguel
Chief of Police

Michael J. Heenan
First Deputy Chief



Deputy Chiefs
David C. Barrette
Frank L. Fowler
Michael J. Kerwin

DEPARTMENT OF POLICE
Matthew J. Driscoll, Mayor

April 1, 2008

Honorable Matthew J. Driscoll
Office of the Mayor
City Hall
Syracuse, NY 13202

Dear Mayor Driscoll:

I respectfully submit the Syracuse Police Department's 2007 Annual Report.

The information and statistics captured in this report are indicative of the outstanding dedication and performance of the employees of the Police Department. You can be assured that the employees of the Police Department will continue to work diligently to ensure a safe and secure city for the residents of Syracuse.

We are appreciative and thankful for the support that the department has received from your administration.

Sincerely,

A handwritten signature in black ink that reads "Gary Miguel". The signature is fluid and cursive, with the first name "Gary" and last name "Miguel" clearly distinguishable.

Gary Miguel
Chief of Police

Evaluation of 2007 Goals and Objectives

Accomplish the mission of the Syracuse Police Department by enhancing strategies that have been developed and implemented over the past several years:

Carry on collaboration with federal, state and local law enforcement agencies in programs such as Operation Impact and the Gang Task Force.

Accomplished: Operation Impact was a continued success in the suppression of street level gun crime. Personnel targeted areas of the city where high levels of criminal activity involving guns were occurring. Operation Impact 2007 was credited for arrests totaling 3,318 charges and the seizure of 34 guns. The operation was also credited with the recovery of numerous amounts of drugs, including but not limited to, crack, powder cocaine, heroin and marihuana and the seizure of \$114,855.00 cash.

In 2007, Project Impact was in no small measure responsible for a 4.5% reduction in firearms related crime and a 4.2% reduction in violent crime over 2006. The following agencies participate in Project Impact: NYS Division of Criminal Justice Services, Onondaga County District Attorney's Office, U.S. Attorney's Office, Syracuse Police Department, Onondaga County Sheriff's Office, New York State Police, Onondaga County Probation, New York State Parole, United States Marshal's Service, Immigration & Customs Enforcement, Drug Enforcement Agency and the Bureau of Alcohol, Tobacco & Firearms.

The Gang Task Force's efforts during 2007 resulted in a complete disbandment of the Brighton Brigade Gang. Fourteen members were arrested on Federal RICO charges. All fourteen members plead guilty and accepted plea bargains to avoid Federal trials.

Continue involvement with community groups and social service agencies in an effort to address issues that lead to conditions which tend to de-stabilize neighborhoods and lead to gang activity and gun violence.

Accomplished: Police continued to work closely with the sixty-seven active Neighborhood Watch groups in the city, members of SUN, TNT, and Neighborhood Associations by attending meetings, taking notes, and disseminating this information to the appropriate SPD divisions so problems could be promptly addressed. Follow-up information was then taken back to the neighborhood and community groups not only for informative purposes, but to determine if the problem was adequately addressed.

Six new Neighborhood Watch groups were formed in 2007. The Syracuse Police Department immediately began working with the members of these groups to demonstrate the power of neighborhood mobilization.

Community Policing Officers used resources outside the Syracuse Police Department's domain, namely City Codes, County Social Services and Probation, DPW, Animal Control, NYS Liquor Authority, etc. to address the more complex, chronic problems in neighborhoods; including problem residences such as after hours houses, vacant properties being used for criminal activity, problem businesses, such as bars and corner stores, neighborhood disputes and juvenile issues.

Continue the enhancement of Community Policing initiatives thereby enabling the department to address quality of life issues that have a powerful negative effect on city neighborhoods.

Accomplished: During 2007 the Department continued Community Policing initiatives in an effort to address quality of life issues that have a negative effect on city neighborhoods. The Community Policing Division focused on long term solutions to these quality of life issues by utilizing Nuisance Abatement. In 2007 the Community Policing Division put twenty properties, which had become a focal point for criminal activity in various city neighborhoods, through the Nuisance Abatement process. To date, four of these properties have undergone major changes and improvements. They have become assets to the neighborhoods where they are located.

The Crime Reduction Team (CRT), and the Neighborhood Anti-Crime Section (NACS), continued to employ strategies that address quality of life issues. These units conducted operations which target "street corner" drug activity as well as other issues that, when left unattended, often foster the conditions that tend to destabilize city neighborhoods.

In addition to the aforementioned strategies, the Syracuse Police Department successfully implemented two new major initiatives during 2007. These initiatives included the creation of the Criminal Intelligence Section and the implementation of the Syracuse Police Department/Syracuse City Schools Shared Technology Project.

Develop a method to track citizens' complaints made through all of the City's Community Groups. Enable citizens to view, via website, how their initial complaint was routed for police action, as well as how and when the issue was resolved. The search for suitable software which meets the needs of the police department and Syracuse's community groups will continue.

Evaluation of 2007 Goals and Objectives

On Going: The Syracuse Police Department continues to search for suitable software that will enable citizens, who make complaints through the City's Community Groups, to view through the Web how their initial complaint was routed for police action and how and when the issue was resolved.

Increase department staffing in order to make the Crime Reduction Team a permanent division within the police department while, at the same time, continuing to accommodate the calls for police service.

On Going: The Crime Reduction Team was made a permanent component within the police department. Department staffing was maintained but not increased for 2007. It is a continued goal of the Department to increase staffing in order to accommodate the demand for police services within the City of Syracuse.

Improve the efficiency of the department through the enhancement of current partnerships and the development of interoperability between City of Syracuse departments:

Expand the existing infrastructure of the CNYLEADS system which will improve our ability to collect, analyze and distribute criminal intelligence in a timely manner.

- Partner with Syracuse University to establish additional wireless "hot-spots" on the University's campus; enabling Syracuse Police vehicles to remotely access and utilize CNYLEADS information and functionality.

Accomplished: Expansion of the existing infrastructure of CNYLEADS occurred through a partnership with Syracuse University that led to the construction and activation of four wireless hot spots across their campus.

- Establish nine additional "hot spots" within the City of Syracuse utilizing existing infrastructure on Syracuse City School District and Syracuse Fire Department facilities.

Accomplished: In addition to the Syracuse University campus hotspots, nine hotspots were established on Syracuse City School District and Syracuse Fire Department facilities throughout the city.

Implement the Emergency Services Educational Interoperability Program which will assist in building partnerships between the City Police Department, Syracuse City School District and City Fire Department

- Complete the fiber link between the Syracuse Police Department and the Syracuse City School District that will act as a "back bone" to share resources and information between personnel at increased speeds and volume.

Accomplished: The Emergency Services Educational Interoperability Program was implemented with completion of the fiber link between the Syracuse Police Department and the Syracuse City School District. This fiber link will allow faster, more stable and secure communication between the Police Department and City School District networks. This link is an essential component in the successful operation of both the security camera system and the building access control system which is currently utilized by the police department and the city fire department. This system will be installed within all city schools and launched during 2008.

- Expand the department's current security camera system to incorporate live video from within City Schools. This will increase safety and security within the schools by enabling officers to access live footage during emergency situations, from viewing stations at police headquarters. The department will lower maintenance costs and share resources as we are implementing and servicing compatible systems.

Accomplished: Expansion of the police department's security camera system, to include live video from within City Schools continued during 2007. With the addition of a "Federation Server" to the police department's computer network, the police department is able to view cameras within Fowler High School. Fowler High School was chosen as the test site for this system. When testing is completed, the Syracuse City School District will begin installation of security cameras in all city schools. These cameras will be monitored by the police department at SPD headquarters. The cameras will also be accessible via laptops within the patrol cars. Police Officers who are assigned to the schools will have handheld devices which will allow them to access the security cameras from locations other than the viewing station in their offices.

- Complete the Syracuse Fire/Police Department shared door lock project. At the completion of this project the Police and Fire Departments will make use of the same electronic security door lock system. The system will enable shared access to all Fire Department sub-stations and Police Department facilities in emergency situations and strengthen security of critical infrastructure.

Accomplished: The Syracuse Fire/Police Department shared door lock project was completed. The two departments now share the same electronic security door lock system enabling shared access to all Fire Department sub-stations and Police Department facilities.

New York State Re-Accreditation

In 2007 the Syracuse Police Department underwent an assessment for re-accreditation with the New York State Law Enforcement Accreditation Program. The Accreditation program is comprised of 130 professional standards. An agency must show continual compliance in each and every standard to achieve and maintain an accredited status. Participation in this program is voluntary. Reassessment occurs every 5 years.

Accreditation provides many benefits including:

- A means by which a police agency can evaluate and improve their overall performance.
- Independent confirmation that departmental policies comply with professional standards.
- Assurance of fair recruitment, selection and promotion processes.
- Diminished vulnerability to civil law suits and costly settlements.
- Enhanced understanding by agency personnel of agency policies and procedures.
- Greater administrative and operational effectiveness.
- Greater public confidence.

To ensure that the department was prepared for the on site re-assessment scheduled for October 2-4, 2007, a "mock assessment" was arranged in mid-August. During this "mock assessment", two New York State Law Enforcement Accreditation Program assessors evaluated and critiqued the department's accreditation documentation, pointing out our strengths and weaknesses.

During re-assessment, three New York State Law Enforcement Accreditation Program assessors from different regions of the state were sent to review all documentation and evaluate departmental compliance with all 130 accreditation standards. The assessors interviewed numerous personnel within the department; from the Chief's Office to Patrol Officers. They toured several physical areas of the department, as well as the 911 Center.



In the lead assessor's final report, he stated: "The City of Syracuse Police Department has done an excellent and exceptional job in its efforts to implement the program standards for Accreditation. It is unanimously recommended that the department be favorably considered for re-accreditation."

On December 13, 2007, in Albany, NY, Chief Miguel accepted the plaque for the department's re-accreditation status.

The success of this re-assessment lies with the commitment to duty and professionalism of each and every member of the Syracuse Police Department, shown not only during the re-assessment process, but on a daily basis throughout the past five years.

The New York State Law Enforcement Accreditation Program became operational in 1989. The Syracuse Police Department has been accredited since 1992.

Continue to expand the diversity of Syracuse Police Department personnel by identifying and utilizing innovative methods for the recruitment and hiring of minority officers.

- Work in conjunction with the Syracuse University Advertising department to implement an advertising campaign to increase the number of minority candidates available for hire by the Syracuse Police Department.
- Increase the percentage of qualified minority candidates to be hired for Academy classes.
- Implement a training program for Recruitment Officers.
- Increase the number of high school and college Job Fair visits.
- Enhance the 2008 Syracuse Police Department's public display utilized at the New York State Fair.

Improve service to the community by improving the exchange of information to the community through the development of improved communications.

- Improve communications with the public about crime trends and during critical incidents by purchasing and installing an electronic service known as "Citizen Observer." This system provides a way to send electronic text messages to a subscriber's phone which can be utilized to notify them of emerging crime trends and emergency situations.
- Increase responsiveness to neighborhood complaints and decrease turn-around time by assigning tracked cases and giving them priority status.

Employ proven resources to enable the Department to provide effective methods of detecting and combating criminal activity.

- Further develop the Criminal Intelligence Section by augmenting staff resources using allocated grant funding and provide additional workspace to quarter the Section's operations.
- Continue participation in Project IMPACT operations to assist in the reduction of gun and gang violence within the City of Syracuse.

Improve the efficiency of Departmental operations and information sharing.

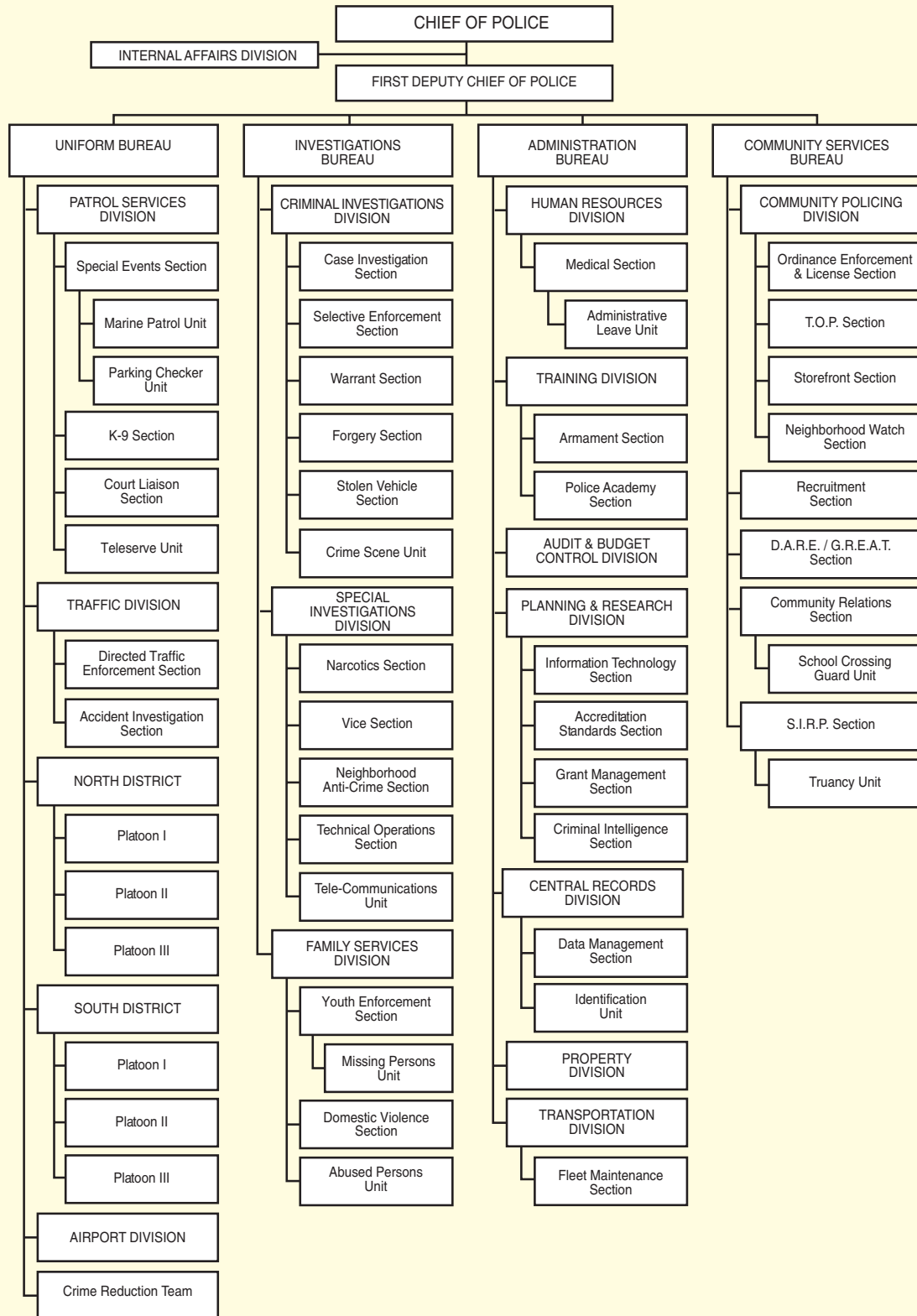
- Purchase and install a case management system for the Investigations Bureau that will be utilized by all investigative components to track and assign cases and share information.

Improve the physical security of Departmental facilities.

- Improve the physical security infrastructure of the Patrol-East and Special Investigations complexes by installing cameras and additional electronic access control systems at each location.

Organizational Chart

The department maintains a table of organization that identifies the organizational components and establishes the chain of command and clear lines of authority.



The City of Syracuse covers a land area of 25.8 square miles and has a population of approximately 141,683. The Mayor-Council Style Government governs the city. As of December 31, 2007 there were 489 sworn officers and 110 civilian personnel employed by the Police Department, with an operating budget of approximately \$39,771,984.

General Goals of the Department

Prevention of Crime – Crime is a problem that affects all segments of our society, and is a concern of everyone. The department shall endeavor to involve the community in generating mutual understanding regarding the nature and extent of the crime problem and to involve the community in crime prevention efforts necessary to reduce crime.

Deterrence of Crime – Although there are certain crimes that cannot be prevented, crimes committed against innocent victims in public places and crimes against property can be deterred by proactive police operations and an involved community. These types of crimes are deterred by the criminal's fear of immediate apprehension or by the increased likelihood of his detection. The deterrence of crime requires the investigation of behavior that appears to be criminally directed. The department shall strive to organize its personnel to deter crime and inspire public confidence in the safety and security of the community.

Apprehension of Offenders – Once a crime has been committed; it is the duty of the department to initiate the criminal justice process by identifying and apprehending the offender, obtaining necessary evidence and by assisting in the prosecution of the case. The department must strive diligently to solve all crimes and to bring offenders to justice. The certainty of swift and sure punishment serves as an effective deterrent of crime.

Recovery and Return of Property – While the actual cost of crime is difficult to measure, it is possible to observe the steadily mounting cost of lost and stolen property. This loss, as well as the other costs must be borne ultimately by victims. In order to minimize the losses due to crime, the department shall make every reasonable effort to recover lost or stolen property, to identify its owners, and to ensure its prompt return.

Public Service – Because other public or private agencies may be unavailable, the public relies upon the police for assistance and advice in both routine and emergency situations. Saving lives, aiding the injured, locating lost persons, keeping the peace, facilitating the safe and orderly movement of traffic, and providing for many other miscellaneous needs are basic services provided by the department. It is the department's responsibility to respond to all calls for service and to render such aid or advice, as is necessitated or indicated by the situation.

Victim/Witness Assistance – It is essential to our law enforcement efforts that we protect the rights of victims and witnesses. Therefore, the department shall strive to avoid the traumatization of victim/witnesses by assisting them through an awareness of the psychological trauma associated with their circumstances and providing them with the necessary information regarding resources that are available to them.

Accreditation – Law enforcement accreditation is a process used to identify an agency's level of professionalism as measured by standards established by experts and practitioners in the law enforcement field. It is a goal of the department to maintain its accreditation status with New York State Bureau for Municipal Police.

Innovation – The Syracuse Police Department has an exemplary history as a leader in forging new and innovative policing methods and programs. It is a goal of the department to continue this tradition. Members are encouraged to think critically and creatively, present and promote ideas directed towards continuously improving the department and the services it provides to citizens in the City of Syracuse.

Report On Office of the Chief of Police

Chief of Police, Gary Miguel is the Chief Executive Officer of the Syracuse Police Department and is the final authority in all matters of department policy, operations, and discipline. The Chief of Police is accountable to the Mayor and Common Council of the City of Syracuse.



Gary Miguel
Chief of Police

The Office of the Chief of Police

- Ensures that the department's mission is executed efficiently and effectively.
- Creates a vision of the desired future state of the department.
- Develops strategic goals and objectives.
- Empowers and leads subordinates.
- Plans, organizes, directs, staffs, coordinates and controls all departmental functions.
- Reports to the Mayor and the Common Council.

The **Administrative Staff** of the Office of the Chief of Police acts as a liaison between the Chief of Police, 1st Deputy Chief, and Bureau Chiefs. The staff handles internal and external communications directed to the Office, and represents the Office of the Chief of Police in matters as directed.

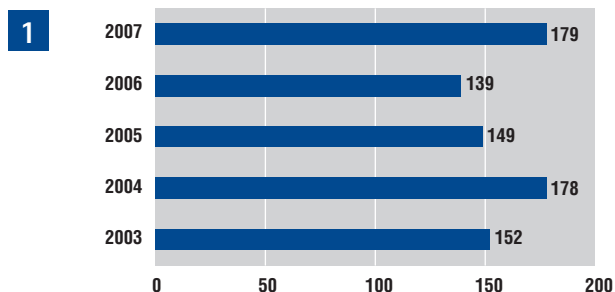
The **Public Information Officer** is responsible for acting as a liaison between the department and the media, coordinates all inquiries from the media, prepares news releases issued by the department, and acts as a spokesperson when requested or directed.

The Internal Affairs Division

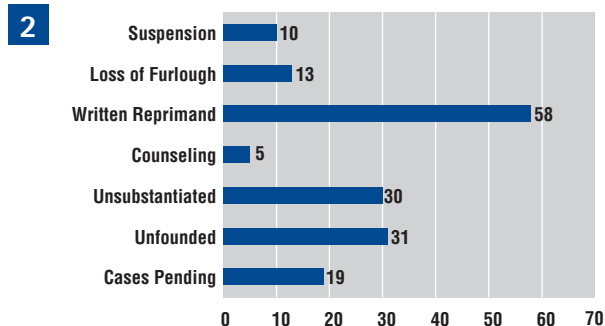
- Facilitates the process of receiving internal and external complaints alleging employee misconduct.
- Investigates complaints against members of the department.
- Maintains documentation of complaints.
- Prepares charges (criminal, civil, and departmental) when appropriate.
- Assists in the representation of the department in arbitration.

See charts 1 through 3

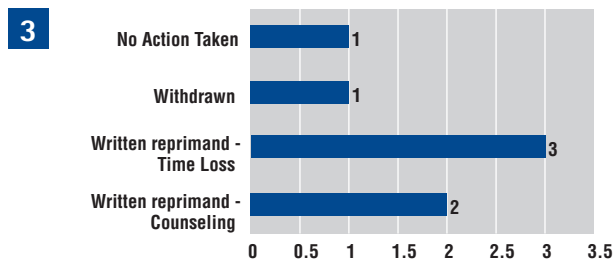
Internal Affairs Division Cases Investigated 2003-2007



Selected IAD Case Dispositions 2007



Selected IAD Case Disposition 2007



Report On Administration Bureau Operations

The Administration Bureau is commanded by First Deputy Chief of Police Michael Heenan who is responsible for coordinating and overseeing the department's operations and daily administrative functions. The Administration Bureau is comprised of the following Divisions.

The Audit and Budget Control Division

- Prepares and manages the Department's budget.
- Oversees and maintains records concerning the requisitioning of agency property and expenditures.
- Administers employee status, medical services, payroll, and program information.
- Conducts cost analysis.
- Maintains overtime information and records.

See charts 4 and 5

The Human Resources Division

- Recruits and selects all department members.
- Establishes and maintains procedures that conform to federal and state regulations for hiring.
- Conducts comprehensive background investigations.
- Maintains human resources records.
- Maintains all documentation relating to the appointment, transfer, retirement, termination, secondary employment, and commendations.
- Prepares orders relating to the assignment of personnel and maintains departmental roster.
- Prepares personnel status reports.

See charts 6 through 9

Medical Section

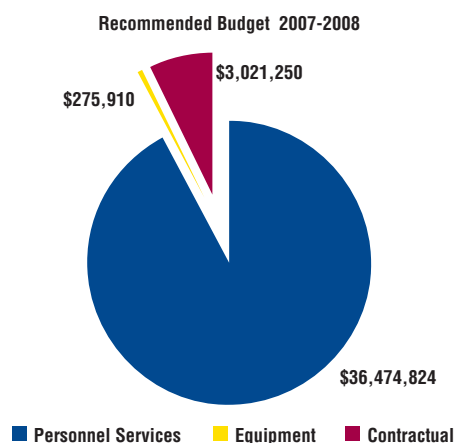
- Maintains and validates employee records of attendance; furlough, sick, injured, military, administration.
- Monitors medical leave procedures and administers time accumulated and/or used by all employees.
- Prepares reports for the New York State Police and Firemen's Retirement System and Occupational Safety and Health Administration.

See chart 10

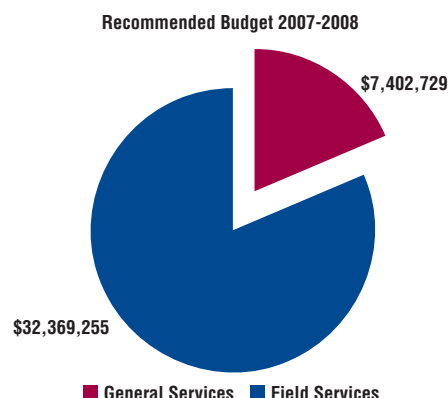


Michael Heenan
*First Deputy
Chief of Police*

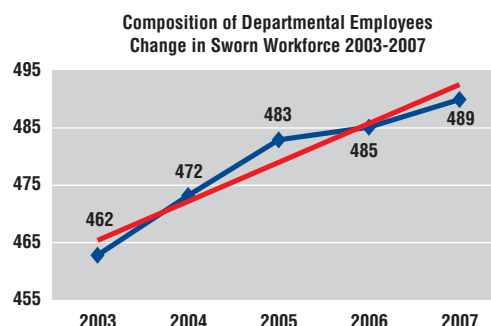
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Administration Bureau Operations

The Training Division

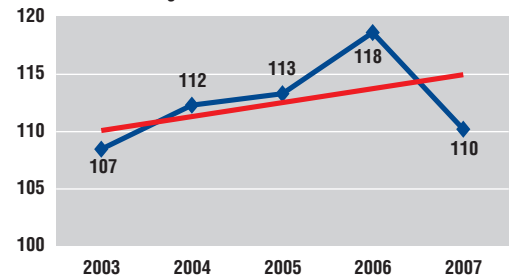
- Coordinates and administers departmental training programs.
- Administers training to peace and police officers from outside agencies.
- Plans and develops departmental training standards and programs.
- Monitors training methods and identifies training needs necessary for adherence to state and federal laws, and department policies.
- Prepares and distributes training bulletins.
- Administers in-service and field training officer programs, physical fitness evaluations, firearms training and qualifications, and police academy programs.
- Maintains records of training, standards, programs and lesson plans.
- During 2007 the Basic Academy was extended two weeks bringing its' length to 26 weeks. The physical training portion of the academy was enhanced with the addition of a 25 station weight training circuit.



Training Division Activity	2005	2006	2007
Police Academy Classes			
Total Officers Certified	30	26	20
Outside Agencies Attending	4	4	0
University Security Officers	15	9	0
Community Service Officers	4	0	4
In-Service Training Sessions			
Total Officers Trained	584	479	458
Outside Agencies Attending	3	4	0
Police Officers	471	276	387
Training Topics Instructed	9	7	7
Supervisors	91	71	71
Training Topics Instructed	9	5	7
Command Officers	30	31	31
Training Topics Instructed	8	7	7
Certified Course Instruction			
NYS BMP OPS	5	7	3
Refresher	2	1	1
Seminars	2	7	6
Specialized Training	9	7	7
Outside Agencies Attending	4	4	1
Total Officers Trained	298	223	250

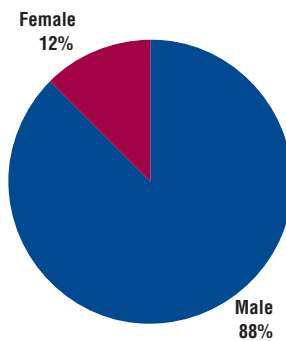
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Composition of Departmental Employees
Change in Civilian Workforce 2003-2007



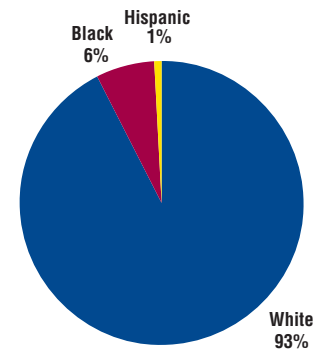
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Sworn Personnel by Gender 2007



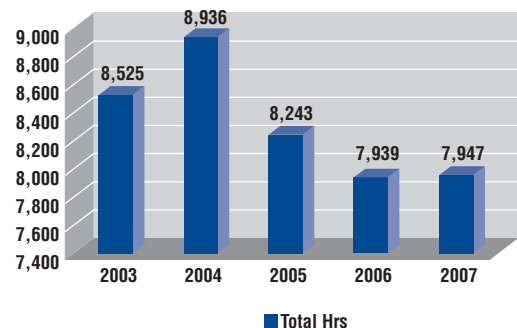
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Sworn Personnel by Race & Ethnicity 2007



10

Department Personnel Sick & Injury Hours



The Inspections Division

- Conducts staff and line inspections.
- Evaluates efficiency, effectiveness, and quality of departmental operations and systems.
- Evaluates compliance of goals and directives, and the essentiality of resources, facilities, vehicles, equipment, records, and personnel.
- Ensures that departmental policies and procedures are being followed.
- Monitors departmental morale.
- Reports deficiencies to the First Deputy Chief of Police.

See charts 11 and 12

The Planning and Research Division

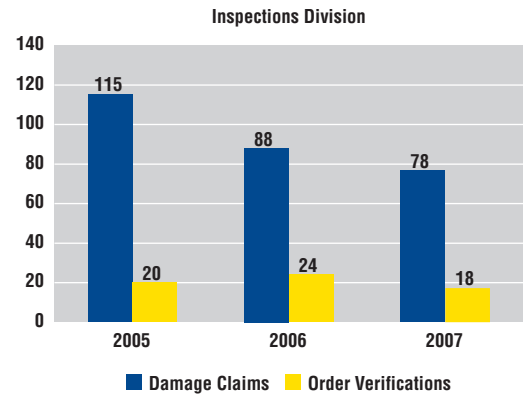
- Develops, prepares, publishes and maintains records of all departmental rules and regulations and orders, except Human Resource Division Orders.
- Conducts research and planning projects as directed by the Chief of Police.
- Responds to surveys and statistical data requests from individuals, media and organizations.
- Prepares and publishes the department's annual report.
- Develops, manages and provides forms control services.
- Ensures departmental compliance with NYS Accreditation Program standards.
- Maintains and implements department Information & Technology systems and provides computer system support services.
- Prepares and assists in the management of departmental grants.

See charts 13 through 16

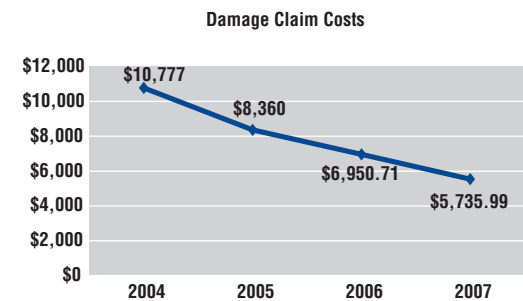
Criminal Intelligence Section

The **Criminal Intelligence Section** was formed in February 2007 through a grant provided by the New York State IMPACT initiative. The Department's pre-existing Crime Analysis Section was combined with the new Criminal Intelligence Section. The function of the section is to collect, evaluate, analyze and disseminate intelligence related to criminal activity, narcotics issues, gangs, serial crime events and quality of life problems. The Section identifies crime trends by analyzing factors such as time, method of operation and hot spot identification. The field intelligence officers gather more in depth information through street interviews with offi-

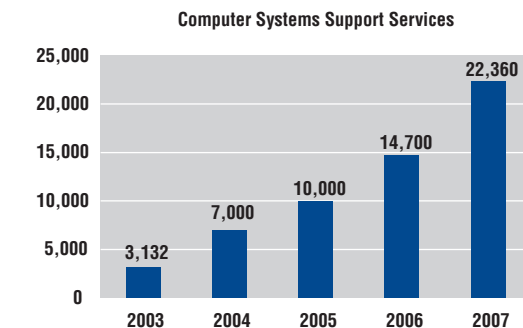
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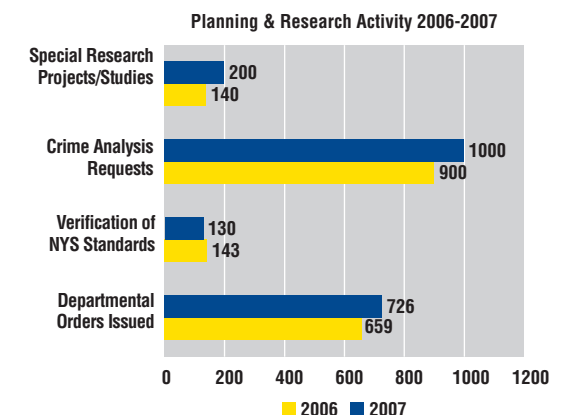
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cers and the public, debriefings of arrested individuals, and criminal informants. The section provides services to all law enforcement agencies throughout Onondaga and adjacent counties by distributing work products and completing intelligence bulletins. In 2007 the Criminal Intelligence Section generated and distributed 111 bulletins pertaining to Officer Safety, Wanted for Questionings, Jail De-Briefings and General Information. The section investigated 85 tips and processed 62 DMV photo requests.

Central Records Division

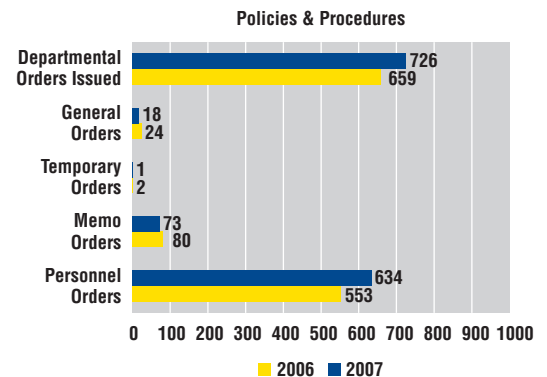
- Processes, maintains and distributes police records to include incident and follow-up reports, criminal process, and criminal history information.
- Processes freedom of information requests, NYSPIN Teletype operations.
- Creates computer information databases and record indexes.
- Provides photocopying and mailing services.

See charts 17 through 19

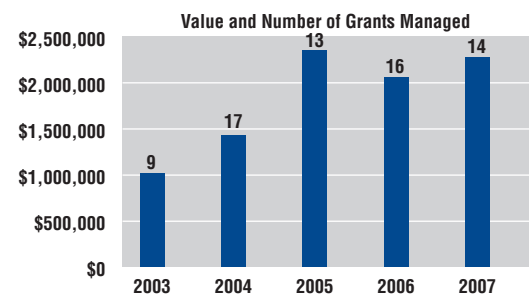
The **Identification Section** processes and maintains arrest records, photographs, fingerprints and FBI updates on all individuals arrested by the Syracuse Police Department and Onondaga County Sheriff's Office. It also seals defendant records as ordered by the court, supplies criminal history transcripts, administers the State Automated Fingerprint Identification System, and Onondaga County Sheriff's - Syracuse Police computer generated photograph system.

The **Data Management Section** inputs Syracuse Police Department information into CNYLEADS (Central New York Law Enforcement Analysis Database System); as well as the Countywide Criminal History Information Reporting System and generates Uniform Crime Reports and statistical requests as required.

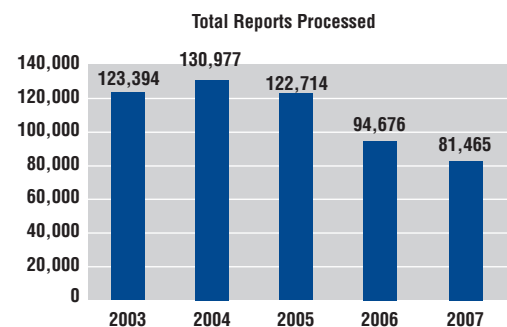
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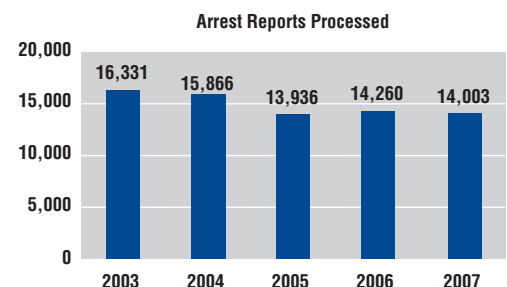
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The Property Division

- Is responsible for the custody and disposal of physical evidence, found or recovered property, and all property held for safekeeping.
- Maintains all departmental inventory records.
- Orders and stores supplies.
- Prints departmental forms.

See chart 20

The Transportation Division

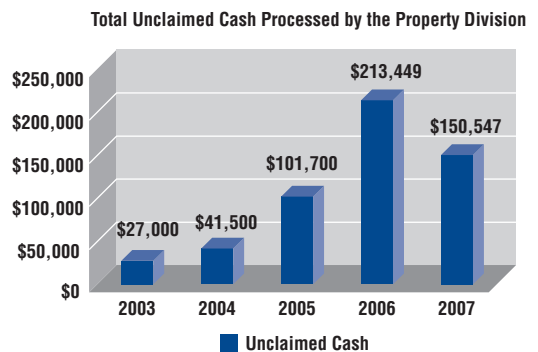
- Maintains all departmental vehicles and prepares vehicles for auction.
- Prepares specifications for the purchase of new vehicles.
- Completes vehicle repair work and maintenance on fleet vehicles.
- During 2007, 29 vehicles were purchased for the police department.
- 41 vehicles were taken out of service and sent to auction.
- The total number of vehicles in the police department's fleet for 2007 was 315.

See chart 21

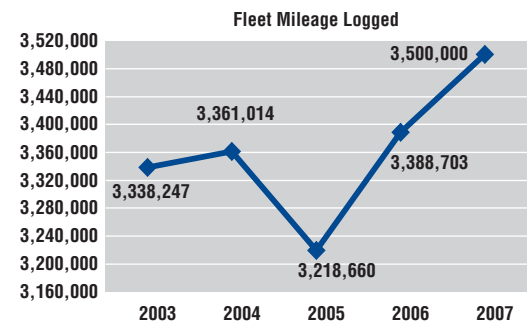
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Report On Uniform Bureau Operations

The Uniform Bureau is commanded by Deputy Chief of Police David Barrette who is responsible for providing direct police services to the public. These services include street patrol, traffic control and enforcement, responding to calls for service and emergencies and community oriented policing operations. The Bureau is comprised of the following Divisions.



David Barrette
Deputy Chief of Police

The Patrol Division

- Responds to all calls for police services.
- Conducts thorough pre-preliminary investigations of all offenses.
- Conducts follow-up investigations in cases where responsibility is not yielded to another division or section.
- Apprehends offenders and recovers stolen property.
- Enforces laws and regulations.
- Conducts crime prevention and suppression activities.
- Maintains close liaison with the community and fosters positive police community relations.

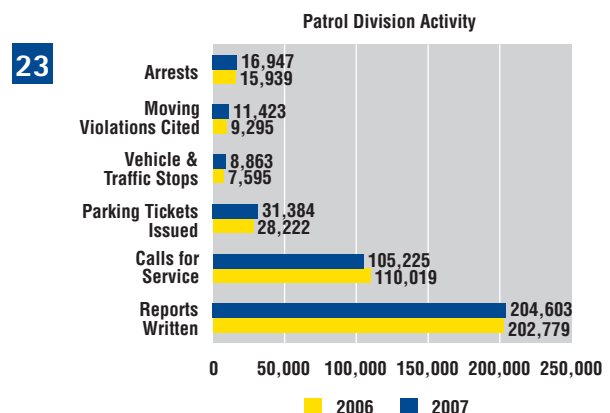
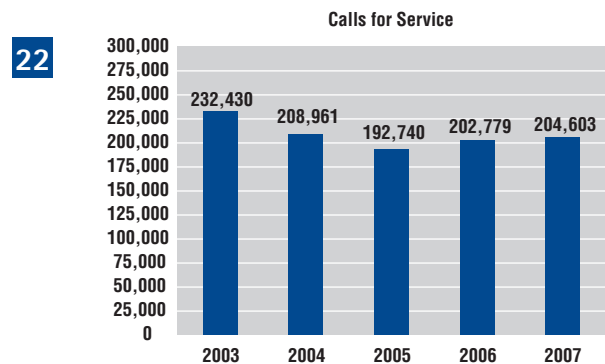


See charts 22 and 23

The Patrol Division is the largest component of the Uniform Bureau. It consists of the First, Second, and Third Platoons. The First Platoon's hours of duty are 2200 hrs to 0700 hrs, with roll calls at 2200 and 2300 hrs daily.

First Platoon Activity 2007

Felony Arrests	984
Misdemeanor Arrests	2,905.5
Violation Arrests	2,152.5
Appearance Tickets	1,002.5
Warrant Arrests	1,269.5
Vehicle & Traffic Stops	4,372
Uniform Traffic Tickets Issued	4,742
Parking Tickets Issued	14,019
Social Event Checks	26
DWI Arrests	165.5
Calls for Service	71,289



Uniform Bureau Operations

<i>With Reports</i>	13,152
<i>Without Reports</i>	58,039
<i>Number of Reports</i>	27,880
<i>Vacant House Checks</i>	614
<i>Property Checks</i>	15,312
<i>Business Checks</i>	5,658

The Second Platoon's hours of duty are 0600 hrs to 1500 hrs, with roll calls at 0600 and 0700 hrs daily.

Second Platoon Activity 2007

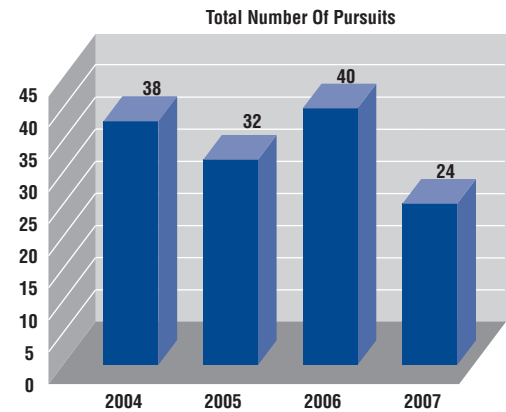
<i>Felony Arrests</i>	571
<i>Misdemeanor Arrests</i>	1,376
<i>Violation Arrests</i>	684
<i>Appearance Tickets</i>	281
<i>Warrant Arrests</i>	673
<i>Vehicle & Traffic Stops</i>	1,528
<i>Uniform Traffic Tickets Issued</i>	2,354
<i>Parking Tickets Issued</i>	9,807
<i>Social Event Checks</i>	47
<i>DWI Arrests</i>	15
<i>Calls for Service</i>	49,586
<i>With Reports</i>	12,891
<i>Without Reports</i>	36,923
<i>Total Reports</i>	32,158
<i>Vacant House Checks</i>	106
<i>Property Checks</i>	8,551
<i>Business Checks</i>	4,553

The Third Platoon's hours of duty are 1400 hrs to 2300 hrs, with roll calls at 1400 and 1500 hrs daily.

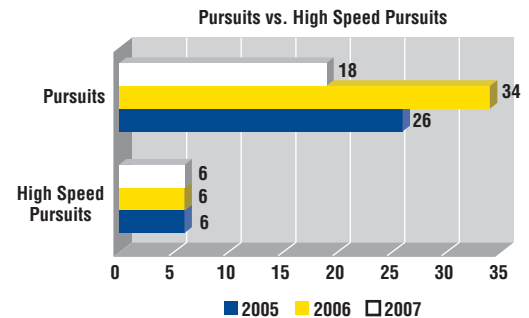
Third Platoon Activity 2007

<i>Felony Arrests</i>	722.5
<i>Misdemeanor Arrests</i>	2,510.5
<i>Violation Arrests</i>	1,500
<i>Appearance Tickets</i>	938
<i>Warrant Arrests</i>	1,114
<i>Vehicle & Traffic Stops</i>	2,963
<i>Uniform Traffic Tickets Issued</i>	4,327
<i>Parking Tickets Issued</i>	7,557.5
<i>Social Event Checks</i>	193
<i>DWI Arrests</i>	77
<i>Calls for Service</i>	83,728
<i>With Reports</i>	19,358
<i>Without Reports</i>	62,926
<i>Number of Reports</i>	45,187

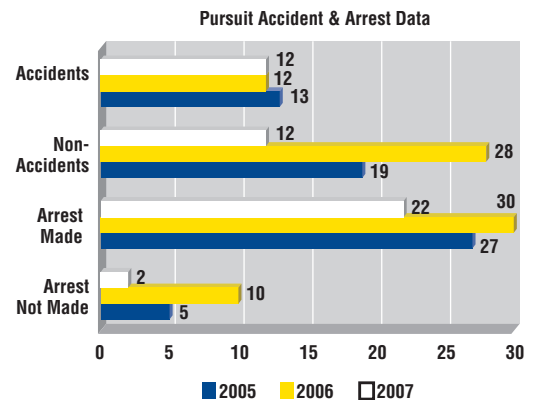
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Uniform Bureau Operations

Vacant House Checks	780
Property Checks	5,653
Business Checks	5,316

Platoon Comparisons 2007

The following table depicts the average annual workload per officer assigned to the First, Second and Third Platoons for the categories listed:

Platoon	First	Second	Third
Felony Arrests	20	11	12
Misdemeanor Arrests	59	28	43
Violation Arrests	44	14	26
Appearance Tickets Issued	20	6	16
Warrant Arrests	26	13	19
Vehicle and Traffic Stops	89	31	51
Traffic Tickets Issued	97	47	75
Parking Tickets Issued	286	196	130
DWI Arrests	3	.30	1
Calls for Service	1,455	992	1,444
With Reports	268	258	334
Without Reports	1,184	738	1,085
Total Reports	569	643	779

The Patrol Services Division

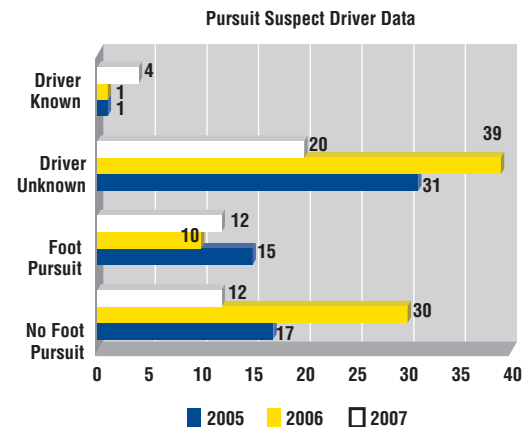
- Serves as the administrative arm of the Uniform Bureau Deputy Chief.
- Disseminates directives and information.
- Obtains equipment necessary for operations.
- Reviews administrative and initial investigation reports.
- Analyzes statistical data of patrol activity systems and processes.
- Monitors levels of efficiency and effectiveness.
- Oversees the operations of the Special Events Section, K-9 Section, Court Liaison, Teleserve Unit.



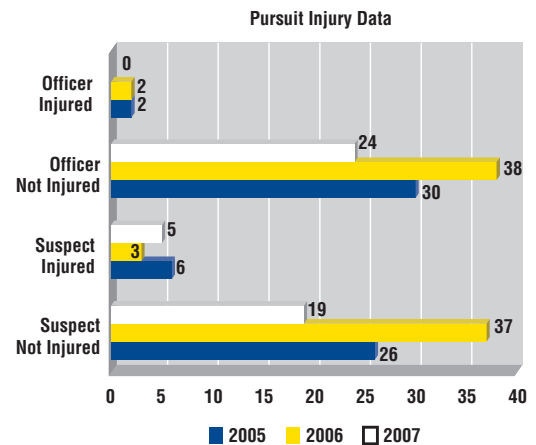
In 2007 the Patrol Services Division conducted an analysis of Syracuse Police Department vehicle pursuits. Twenty four pursuits were analyzed.

See charts 24 through 28

27



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Uniform Bureau Operations

The **K-9 Section** is comprised of seven canine teams. Each team receives special training in building searches, area searches, tracking, obedience, and either narcotics or explosive detection. K-9 Activity for 2007 is as follows:



<i>Calls for Service</i>	4,880
<i>Felony Arrests</i>	81
<i>Misdemeanors</i>	153
<i>Violations</i>	82
<i>Building Searches</i>	216
<i>Explosive Searches</i>	202
<i>K-9 Tracking</i>	40
<i>Open Area Searches</i>	108
<i>Building Perimeter Checks</i>	906
<i>Stolen Property Recovered</i>	\$30,000
<i>Traffic Tickets Issued</i>	222
<i>K-9 Demonstrations</i>	26
<i>Attendance</i>	738
<i>Officer Protection</i>	450
<i>Drug Searches</i>	314
<i>Marijuana Seized</i>	51 lbs
<i>Cocaine Seized</i>	2.7 lbs
<i>Drug Money Seized</i>	\$78,141

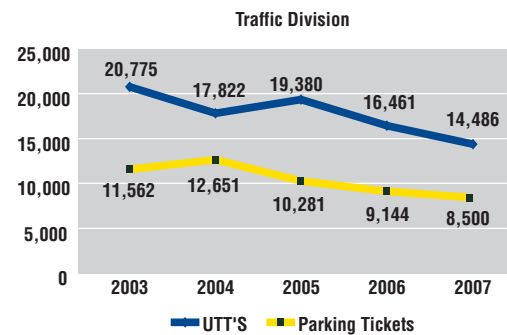
The **Special Events Section** plans and coordinates staffing and traffic control operations for numerous community events conducted in the City of Syracuse. The Section supervises the School Crossing Guard Unit that provides street-crossing safety to students (15,000) attending schools throughout the City of Syracuse.

<i>Major Community Events</i>	73
<i>Carrier Dome Events</i>	46
<i>Officers Assigned to Dome Events</i>	1,084
<i>Dome Attendance 2006</i>	631,638

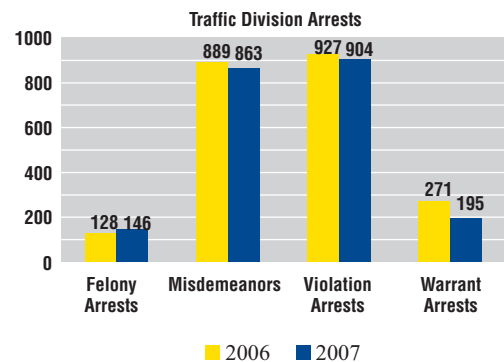
The **Tele-serve Section** handles calls from citizens that are of a non-emergency nature.

<i>Reports Written</i>	131
<i>Mail Complaints</i>	1,672
<i>Total Calls Handled</i>	3,746

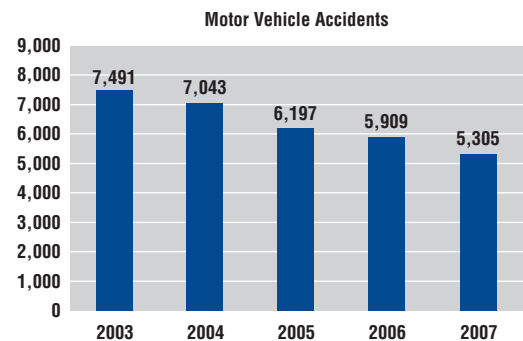
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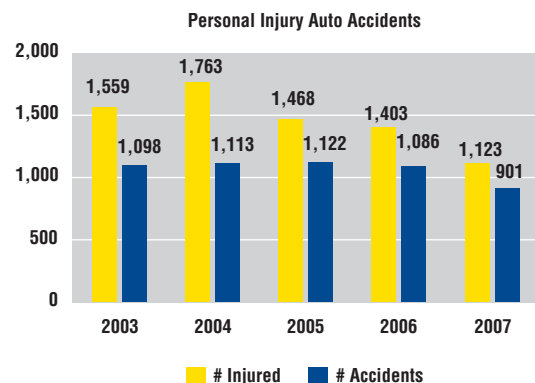
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Uniform Bureau Operations

The **Court Liaison Section** processed 3,926 subpoenas, as well as pre-trial notices, hearings and conferences to individual officers during the year 2007.

The Traffic Division

The **Traffic Division** is a pro-active traffic enforcement component of the department and is responsible for enforcing NYS laws and City of Syracuse ordinances governing vehicles and traffic.



See charts 29 and 30

The **Accident Investigation Section** reviews, processes, stores and maintains motor vehicle accident reports and provides statistical and requested report information concerning motor vehicle crashes that occur within the City of Syracuse. The following charts depict various motor vehicle crash and vehicle and traffic related statistics.

See charts 31 through 37

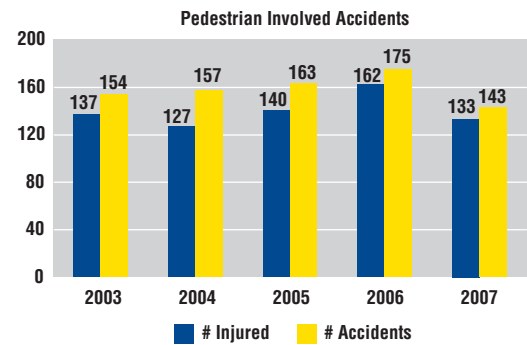
The Airport Division

- Provides police services and airport security at the Syracuse Hancock International Airport.
- Ensures compliance with, and the enforcement of, Federal Aviation Regulations and standards and local, state, and federal laws.
- During 2007 officers working at the Airport performed 205 pistol permit verifications.

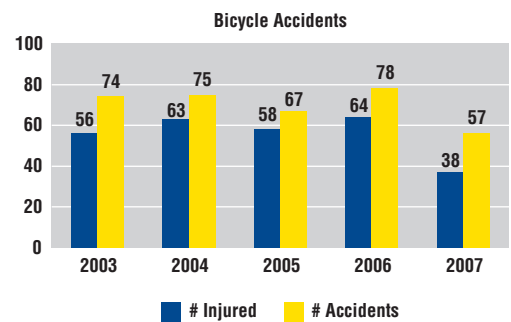
Syracuse Hancock International Airport Activity 2007

<i>Felony Arrests</i>	4
<i>Misdemeanor Arrests</i>	14
<i>Violation Arrests</i>	10
<i>Vehicle & Traffic Stops</i>	158
<i>UTT's</i>	95
<i>Parking Tickets Issued</i>	4,384
<i>SIDA Checks</i>	32,035
<i>In Flight Emergencies</i>	19
<i>Total Calls</i>	7,112
<i>With Reports</i>	576
<i>Without Reports</i>	6,536
<i>Property Checks</i>	27,425

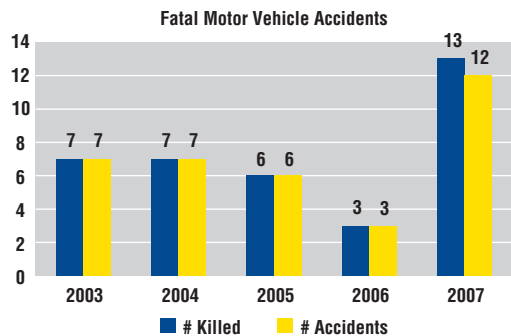
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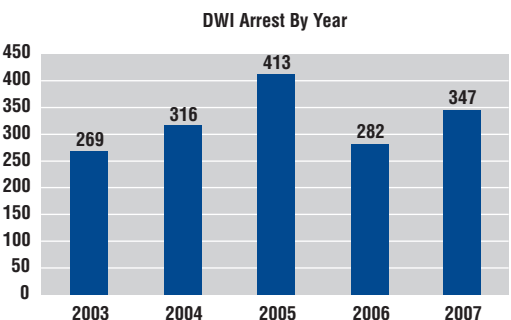
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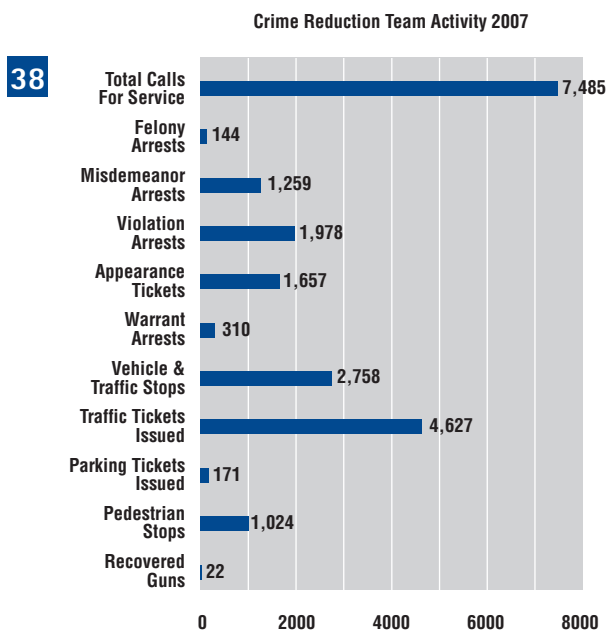
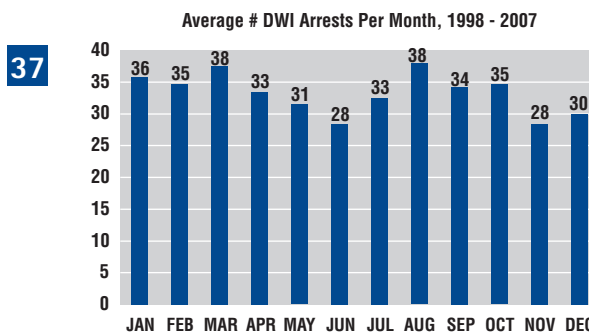
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The Crime Reduction Team

The main function of the Crime Reduction Team is to reduce crime and violence in the City of Syracuse through proactive patrol tactics and strict enforcement of city ordinances, penal and vehicle & traffic laws. The team concentrates its' activities in designated troubled neighborhoods, responds to shots fired calls and supports uniform patrol operations when necessary. The following chart depicts the statistics for the Crime Reduction Team for 2007.

See chart 38



Report On Investigations Bureau Operations

The Investigations Bureau is commanded by Deputy Chief of Police Michael Kerwin who is responsible for overseeing the investigations of crimes committed against persons, property and serious or unusual incidents after the initial response and investigation by patrol. The Investigations Bureau also investigates narcotic and vice activity. This Bureau is comprised of the following Divisions.

The Criminal Investigations Division

- Conducts follow-up felony investigations initiated by the Patrol Division.
- Assists in primary investigations when requested.
- Clears crimes through arrest and recovery of stolen property, executes search and arrest warrants and apprehends fugitives.
- Acts as a liaison with representatives from federal, state, and other municipal agencies, and exchanges information concerning known criminals and criminal activity.
- Coordinates information with prosecuting agencies during investigations for upcoming court cases.

The **Case Investigation Section** conducts criminal investigations, primarily of felony crimes against persons such as homicide, rape, robbery, assault, and unattended deaths. The section also investigates criminal acts involving the loss of, or damage to, property such as burglary, arson, and larceny.

See charts 39 and 40

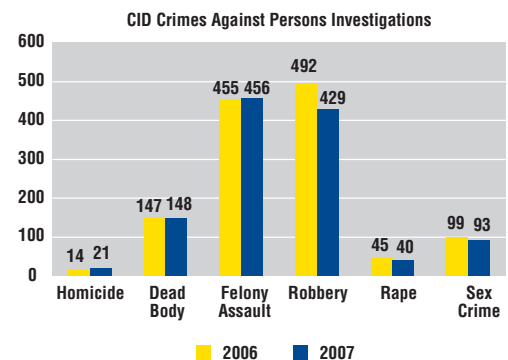
The **Forgery Section** conducts follow-up investigations of all economic crime investigations that are beyond the capabilities of the Patrol Division. The section assists and advises patrol personnel in processing patrol initiated fraud arrests and investigations. The Forgery Section further coordinates investigations and acts as a liaison with businesses, banks and other law enforcement agencies.

See charts 41 and 42

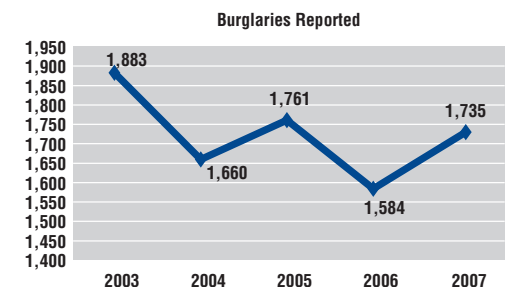


Michael Kerwin
Deputy Chief of Police

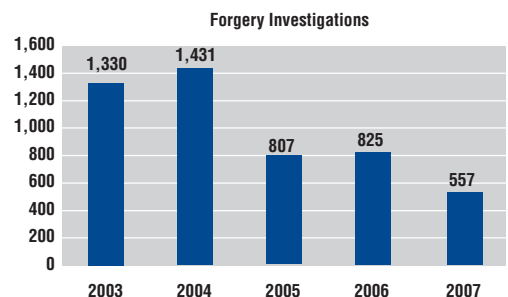
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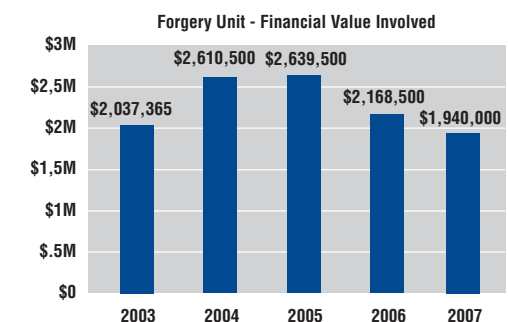
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The **Stolen Vehicle Section** conducts investigations of stolen motor vehicles and coordinates the return of recovered stolen vehicles to victims. It serves as a liaison and coordinates investigations with international, federal, state and municipal agencies, and insurance organizations. It disseminates statistical data relative to vehicle theft crime trends and patterns. Chart # 44 depicts the trend in the number of stolen vehicles and the department's recovery rate for the period 2003 through 2007.

See charts 43 and 44

The **Warrant Section** is responsible for the execution of outstanding misdemeanor and felony arrest warrants. The section develops information on the whereabouts of suspects, and coordinates investigations with other law enforcement agencies in order to apprehend fugitives.

See chart 45

The **Selective Enforcement Section** is responsible for reducing selected crimes and crime patterns by utilizing pro-active enforcement strategies and tactics. This section assists and supports the Crimes Against Persons and Property Sections in conducting major investigations.

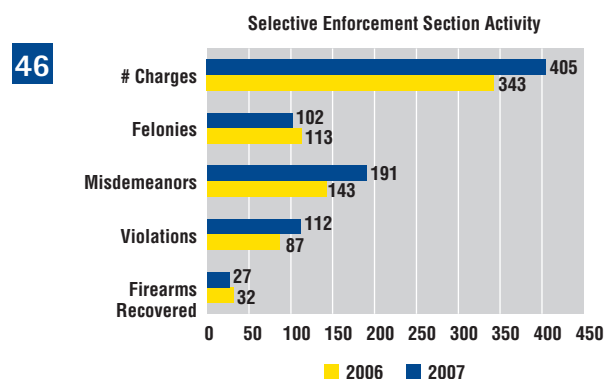
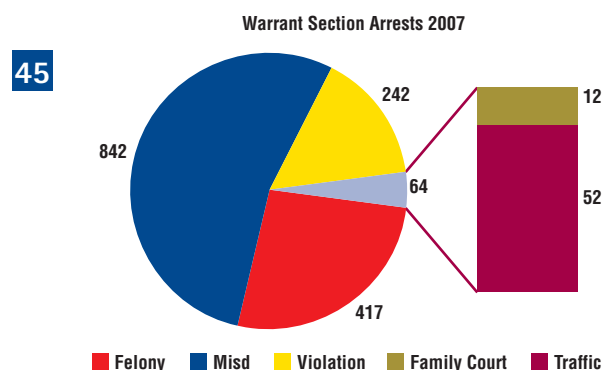
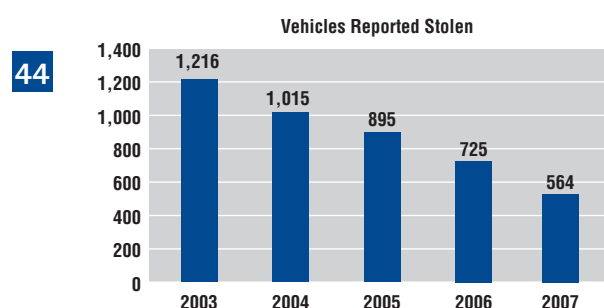
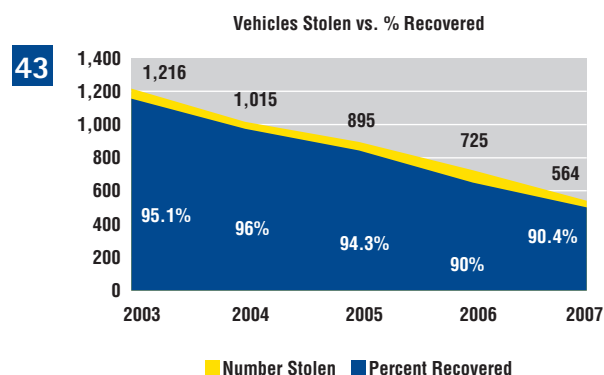
See chart 46

The Special Investigations Division

- Conducts investigations into organized crime, narcotics trafficking and vice-related activity.
- Coordinates enforcement action and develops inter-agency cooperation, coordination, and communication relative to metropolitan wide narcotics enforcement efforts.

The **Narcotics Section** is responsible for the suppression of narcotics trafficking, from street level to major criminal conspiracy activity. The Section maintains and develops intelligence files relative to narcotics distribution, develops informants, executes search warrants, arrests, and initiates counteractive measures in the on going war on drugs.

See charts 47 and 48



Investigations Bureau Operations

The **Vice Section** is responsible for the suppression of prostitution, pornography and illegal gambling from street level to the criminal conspiracy level.

See chart 49

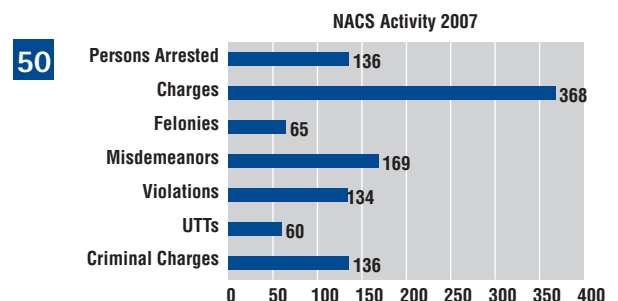
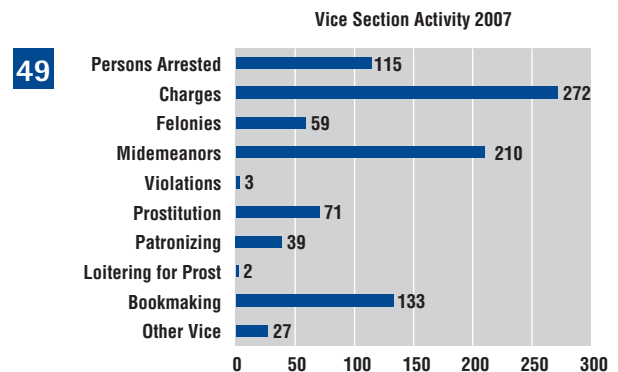
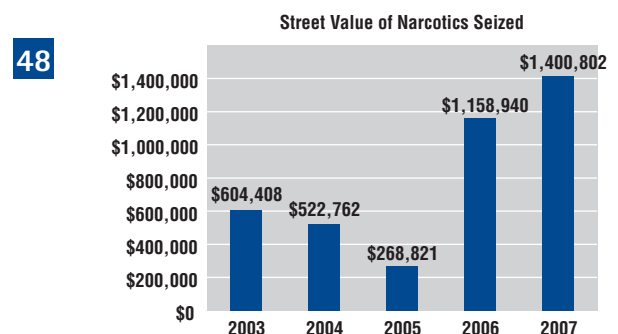
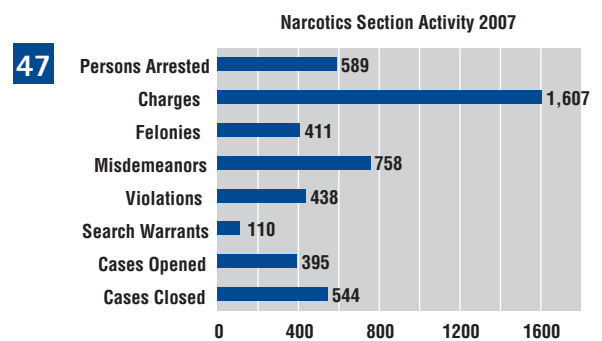
The **Neighborhood Anti-Crime Section (NACS)** is responsible for providing directed and proactive patrol in response to citizen complaints of street corner drug dealers and their customers.

See chart 50

Stats depict activity from August 2007 through December 2007.

The **Technical Operations Section** is responsible for the maintenance, operation and deployment of electronic surveillance equipment. This section provides technical information gathering support to various departmental units. It investigates processes and tracks narcotic forfeiture cases. The Technical Operations Section identifies and tracks transient narcotics dealers and larger multi-jurisdictional narcotic organizations as well as groups operating in our area. Members act as a liaison with other local, state and federal law enforcement agencies. The section also provides protective escort operations for resident and visiting dignitaries. During 2007 the Technical Operations Section was awarded a \$22,000 grant which was used for the purchase of GPS enhanced tracking equipment and surveillance oriented equipment.

Technical Operations 2007	
Audio-video Operations	65
Photographic Operations	38
Forfeiture Operations	
Federal Currency & Vehicle Cases	68
Cash Amount	\$432,788
State & Local Currency & Vehicle	213
Cash Amount	\$122,354
Protective Escort Operations	
Escort Details	8
Advance Operations	9
Intelligence Operations	
Operations & Projects	21



The Family Services Division

- Initiates and conducts follow-up investigations regarding youth and family related matters.
- Conducts follow-up investigations on all felony level, sex-related offenses.
- Oversees the operations of the Youth Enforcement Section, Domestic Violence Section, Missing Persons and Abused Persons.

The **Abused Persons Unit** is responsible for investigating sex offenses, including child pornography, all felony, physical child abuse and neglect incidents, and to identify and apprehend offenders. The unit works closely with Onondaga Child Protective Services, Rape Crisis, Department of Probation, and New York State Parole.

See charts 51 and 52

The **Domestic Violence Unit** is dedicated exclusively to victims of domestic violence. The unit conducts follow up investigations on domestic violence incidents that fall outside the investigative role of the Patrol Division.

See charts 53 and 54

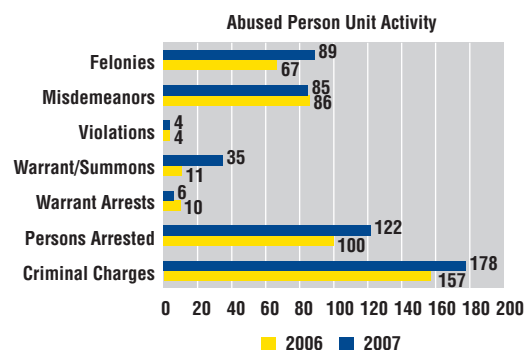
The **Youth Enforcement Section** has primary responsibility for investigation of crimes perpetrated by juveniles. The section is responsible for the diversion of offenders by making referrals to appropriate agencies, acts as a liaison with other youth service providers and other agencies concerned with the problems and needs of youth. It maintains juvenile records and reports, and coordinates juvenile operations with other divisions within the department. This section assists other departmental units with Family Court, Social Services referrals and crime prevention activities.

See charts 55 and 56

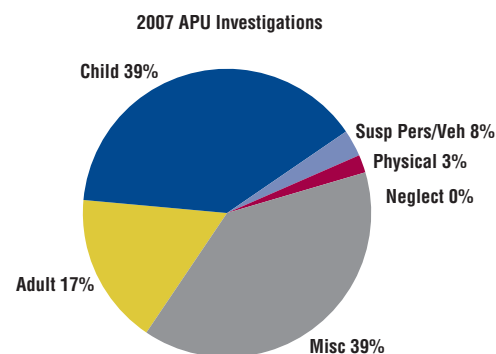
The **Missing Persons Unit** is responsible for conducting investigations of missing persons.

See charts 57 and 58

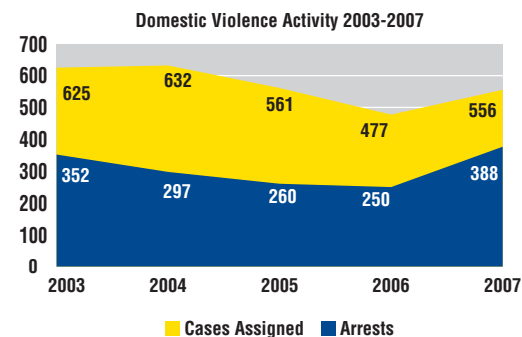
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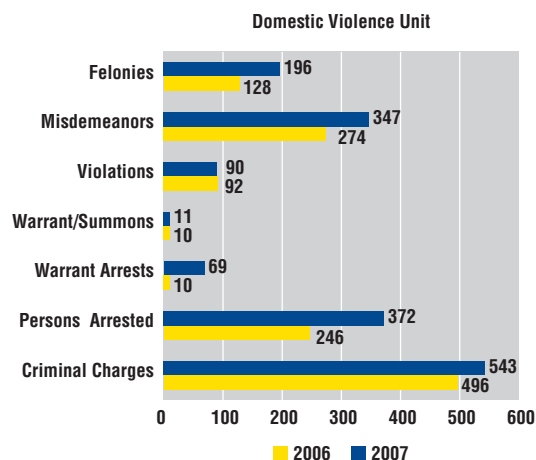
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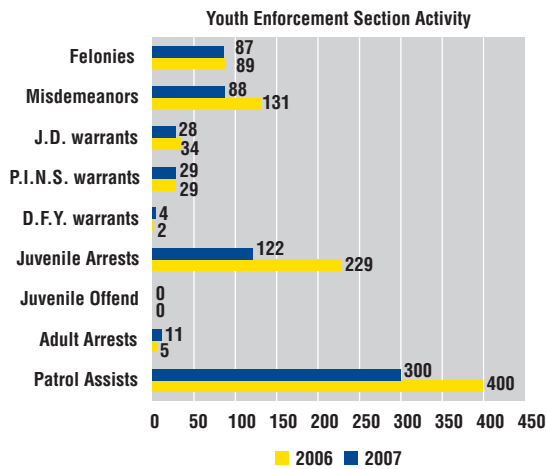
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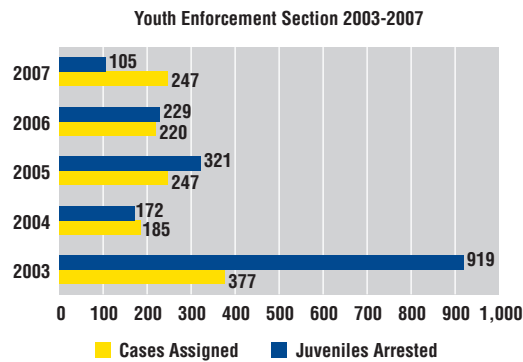
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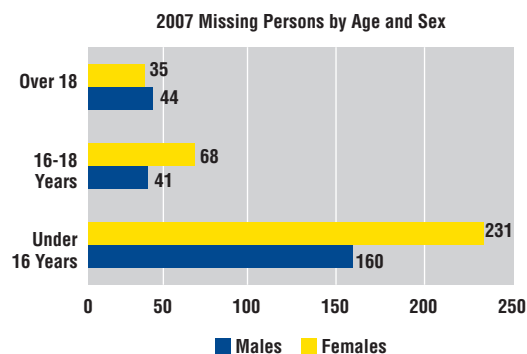
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Report On Community Services Bureau Operations

The Community Services Bureau is commanded by Deputy Chief of Police Frank Fowler who is responsible for providing community based services to the public. These services include recruitment, community relations; team oriented policing, ordinance and license enforcement, nuisance abatement, neighborhood watch, storefront operations, school resource and information officers, and D.A.R.E. The Bureau is comprised of the following Divisions and Sections.

The Community Policing Division

- Implements and advances community policing principles, strategies and operations.
- Coordinates community policing with all components of the Department.
- Oversees the operations of the Team Oriented Policing, Ordinance Enforcement & License, Storefront and Neighborhood Watch Sections.



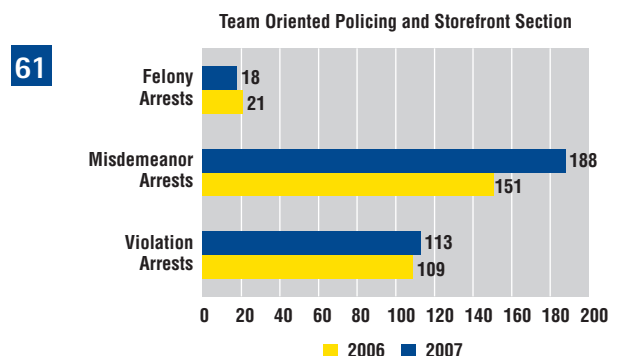
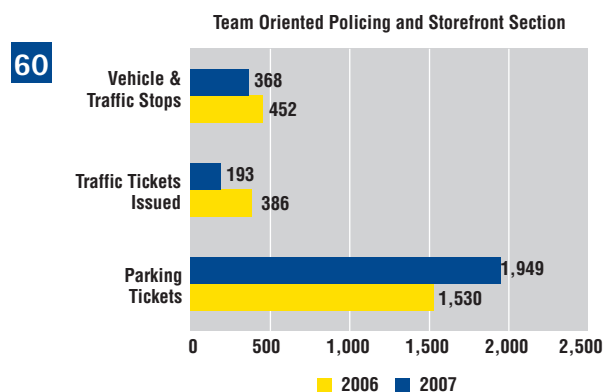
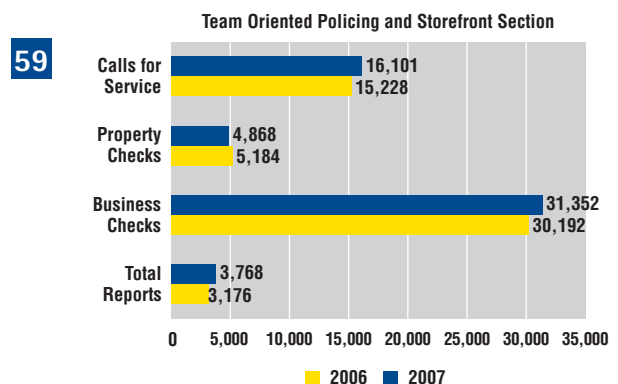
The **Team Oriented Policing and Storefront Sections** (TOPS) are a key element in the Community Policing approach utilized by the Syracuse Police Department. There are four TOPS units that are located in Eastwood, Butternut Square, Valley Plaza and Geddes Plaza. Teams of officers are deployed from mobile bases of operation set up in specifically targeted neighborhoods. The Storefront Section utilizes three storefront policing centers situated for convenient access to the public in the North and East sides of the city. Personnel answer complaints, develop working relationships with area residents and business owners, and strive to solve underlying problems in neighborhoods.

See charts 59 through 61

The **Ordinance Enforcement & License Section** inspects, enforces and processes violations of city licenses and ordinances. Enforcement efforts are coordinated with departmental units, and other city departments such as Animal Control, Codes and Zoning, Public Works, and



Frank Fowler
Deputy Chief of Police



Community Services Bureau Operations

Parks and Recreation to achieve compliance and eradicate conditions of physical decay in neighborhoods.

Ordinance Enforcement Activity 2007

Total Complaints	1,950
Abandoned Vehicle Complaints	1,036
Red Tag Vehicle Tows	362
Trash & Debris	66
Salvage Certificates	932
Vehicle Releases	86
Snow Complaints	156
Miscellaneous Complaints	692
Red Tags Issued	2,347
Parking Tickets	33
Assists to Other Departments	358
Tows	71

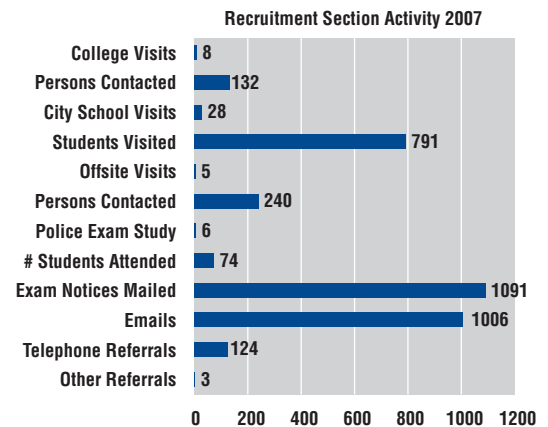
The **Neighborhood Watch Section** serves as a department liaison with 67 Neighborhood Watch Groups situated throughout the City of Syracuse. The Section also assists in the development of additional groups. Crime prevention education is conducted through routinely scheduled meetings where groups are established. The section acts as a liaison with other departments toward solving complaints and community problems. Neighborhood Watch Section Activity 2007 is as follows:

Active Neighborhood Watch Groups	67
New Neighborhood Watch Groups Formed	6
Total Meetings, Special Events and Gatherings	348
Newsletter Publications	4
Major Special Events	4
Spring Members Meeting/March	1
Halloween Safety/October	15
Fall Members meeting/November	1
Light up the Night Picnic/June	1
Major Programs Administered	4
Watchlink Program	1
Neighborhood Watch Cellular Telephone	1
New Database Information Gathering System	1

The **Recruitment Section** is responsible for recruiting the most qualified applicants available for actual and anticipated vacancies within the department. Recruitment personnel strive to develop and maintain a racial and ethnic composition within the department that mirrors the demographic composition of the City of Syracuse.

See chart 62

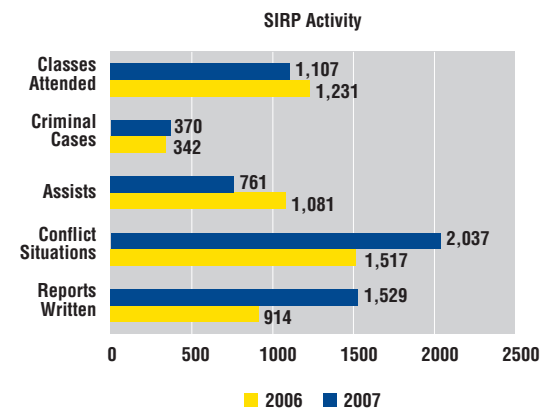
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The **Community Relations Section** is responsible for educating the public in the area of crime prevention for home, business security and personal safety. The Section also provides specifically tailored educational programs to senior citizens and youth. The Section seeks to enhance interaction and establish long term relationships between the police, individuals and groups, in order to solve community problems.

Programs/Presentations	2007
<i>Operation Safe Child</i>	2,735
<i>Crime Prevention</i>	20
<i>McGruff</i>	20
<i>Civilian Rider Program</i>	450
<i>Safety Speaking Engagements</i>	15
<i>Business Security Seminars</i>	5
<i>TRAID/SALT meetings</i>	6

The **School Information Resource Section** is a contingent of detectives who are permanently assigned to the City of Syracuse School District. Detectives are responsible for handling all police matters within the school, interact with students and teachers and provide advice when requested. They make class presentations on a variety of subjects, conduct physical plant security checks, and work with various school groups and clubs.

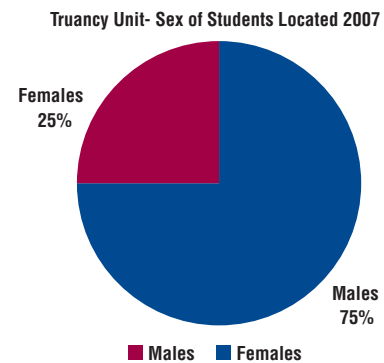
See charts 63 and 64

The **Truancy Outreach Unit** is responsible for locating students truant from school. The unit works with the City of Syracuse School District toward achieving the safe return of truant students to parents or guardians, or their respective school for appropriate corrective action. The unit coordinates its activity with educators, counselors, school staff, program volunteers and parents. The goals of the program are to:

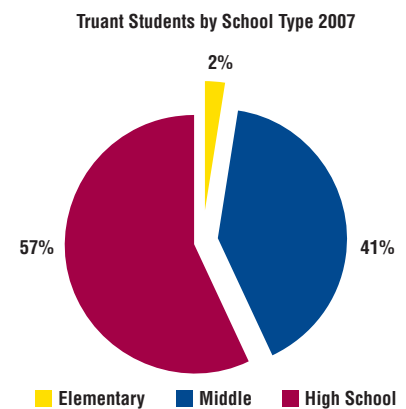
- Reduce the risk of victimization of youths.
- Encourage the continuance of education.
- Return students to the education environment.
- Assists education officials by providing appropriate counseling or corrective action.

See charts 65 and 66

65



66



The **Drug Abuse Resistance Education Section** is responsible for administering and conducting D.A.R.E. lesson plans in the City of Syracuse School District, making presentations to various community and business groups, administering the Mini-Police Academy for youth, and Officer Friendly programs, Stranger Danger, Good-Touch/Bad -Touch, and Bicycle Safety. The section plans and implements programs designed to prevent delinquency in matters such as substance abuse and victimization, and drug abuse resistance education programs.

D.A.R.E.	2006	2007
<i>Students Educated</i>	1,690	1,583
<i>Number of Classes Taught</i>	1,089	770

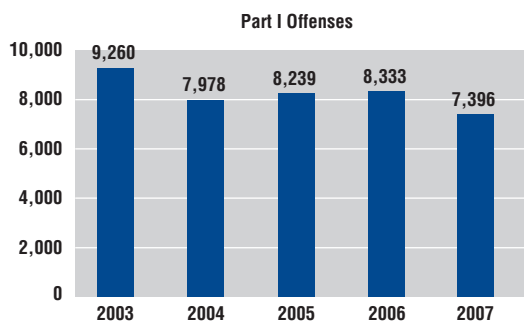
Officer Friendly	2006	2007
<i>Students Educated</i>	7,511	7,163
<i>Number of Classes Taught</i>	1,089	1,101

The **Gang Resistance Education and Training (G.R.E.A.T.)** program was introduced in Syracuse during 2003. The officers assigned to D.A.R.E teach the curriculum. This federally funded program gives students accurate facts about gang involvement. During thirteen weeks of instruction, it teaches skills needed to peacefully resolve conflicts and overcome the stresses that may lead to gang involvement.

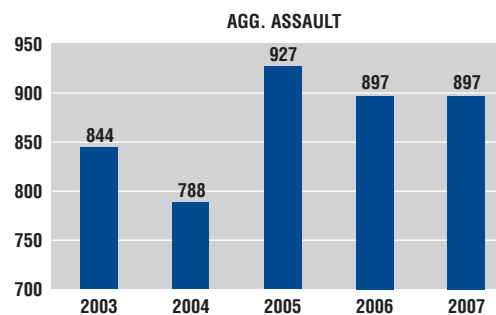
G.R.E.A.T.	2006	2007
<i>Students Educated</i>	2,039	2,074
<i>Number of Classes Taught</i>	1,092	1,242



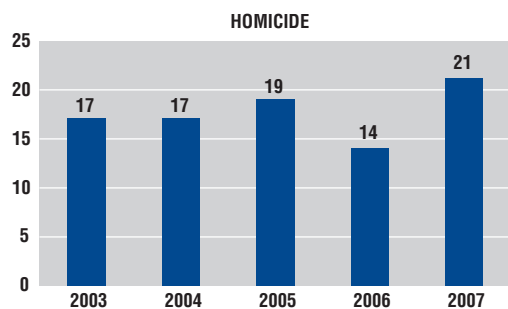
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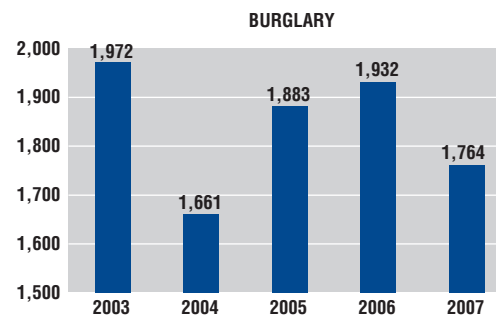
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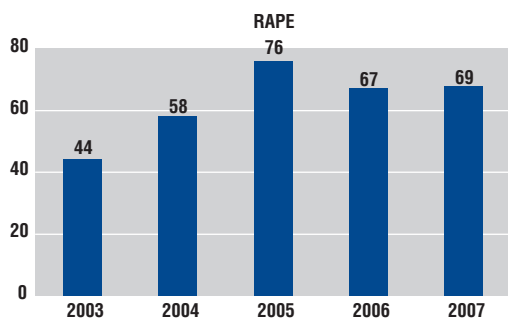
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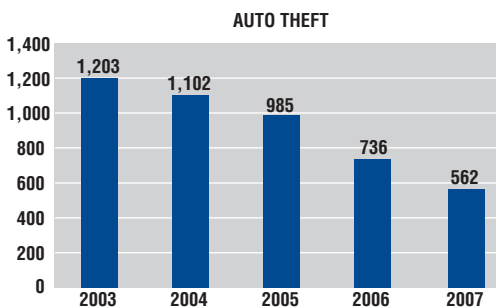
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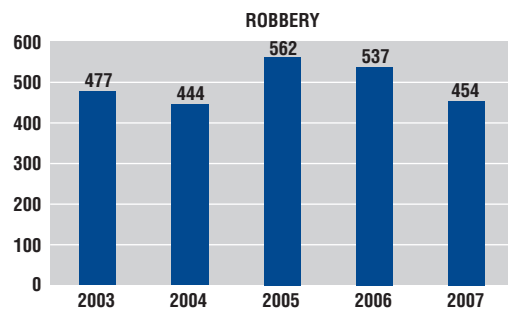
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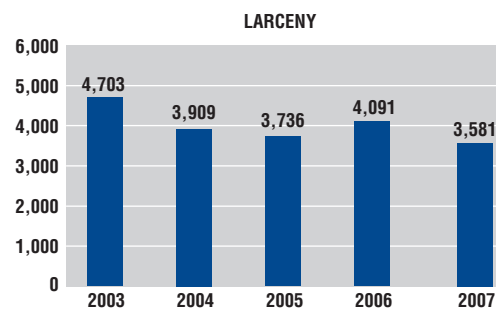
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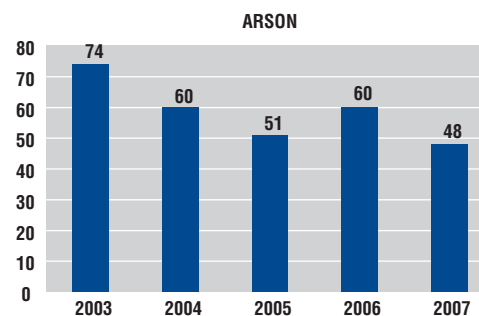
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Awards, Promotions and Retirements

Departmental Awards 2007

Hendrick's Award
No Recipient

Post-Standard Medal
Detective Steven Stonecypher

John C. Dillon Award
Detective Ivan Jimenez

Jerome P. Slater Award
Sergeant Dennis Murphy

Chief's Achievement Award
Police Officer Don Schultz

Mayor's Achievement Award
Sergeant James Sewall

Wallie Howard Jr. Award
Detective Robert Wiegand

Timothy Laun Award
Captain Robert Driscoll

Meritorious Service Medal
Detective Mark Kleist
Detective John Nolan

Distinguished Service Award
Police Officer Daniel Jones
Police Officer Todd Mooney
Police Officer Brian Novitsky

PBA President's Award
Police Officer James Lynet

PBA Merit Award
Police Officer Leo Dadey
Police Officer James Mills
Police Officer Robert Ocker
Police Officer Jeffrey Piedmonte
Police Officer Shawn Prue
Police Officer Michael Thomas

PBA Valor Award
Sergeant Peter Heise
Police Officer William Foster

Officer of the Month Recipients 2007

January –
No Recipient

February –
No Recipient

March –
Police Officer Leo Dadey

April –
Police Officer David Mathewson

May –
Police Officer Edward Doner

June –
Police Officer Kenneth Baker
Police Officer Mark Russin

July –
Police Officer David Demand

August –
Police Officer Mark Werbeck

September –
Police Officer James Lane

October –
Police Officer Matthew LaLonde
Police Officer Donald Schultz

November –
Police Officer Matthew Arduini
Police Officer Darrin Ettinger

December –
No recipient

Promotions 2007

To the Rank of Sergeant
Police Officer Lynette DeFavero

Departmental Retirements 2007 and Years of Service

Sergeant Frank Pieklik
September 24, 1973 – September 14, 2007

Sergeant Mark Rathbun
December 16, 1981 – March 5, 2007

Police Officer Fred Baunee
March 31, 1989 – June 23, 2007

Police Officer Martha Byrne
June 27, 1986 – July 31, 2007

Police Officer Gwen Dowdell
November 14, 1986 – January 23, 2007

Police Officer Daniel Erwin
November 21, 1972 – March 17, 2007

Police Officer John Estabrook
June 27, 1986 – June 28, 2007

Police Officer James Giarrusso
June 27, 1986 – February 5, 2007

Police Officer Craig Jones
October 29, 1993 – October 4, 2007

Police Officer James Kimak
September 17, 1973 – March 21, 2007

Police Officer Gordon Quonce
November 14, 1986 – May 7, 2007

Police Officer Karl Schmidt
March 31, 1989 – January 12, 2007

Police Officer Joseph Shanley
May 13, 1991 – February 14, 2007

Retirees' Deaths 2007

Lieutenant Alfred Fitzpatrick, 79 yrs., died 17 Jan '07, served 1955-1975

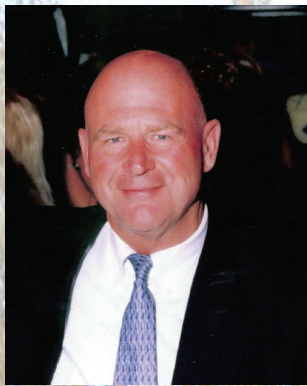
Police Officer Robert "Bob" Erlacher, 80 yrs., died 12 Mar '07, served 1954-1962

Sergeant Glenn Malson, 69 yrs., died 03 Aug '07, served 1963-1984

Sergeant Ronald "Rocky" Fallo, 59 yrs., died 12 Dec '07, served 1970-1993

Sergeant Frank Pieklik, 54 yrs., died 24 Sep '07, served 1973-2007.

In Memory of Police Officer Martin P. Henry



Departed Member While In Service

Police Officer Marty Henry began his career with the Syracuse Police Department on August 18, 1975. He served with distinction during his career, receiving numerous medals and commendations. Marty will always be remembered for his infectious smile and good nature. He was assigned to the Office of the Chief of Police when he died. He was 56 years old. He is survived by two sons, both in their twenties.

"Rest in peace Marty."

Years of Service

August 18, 1975 – June 22, 2007



Syracuse Police Department
511 South State Street
Syracuse, NY 13202